

CATERPILLAR INC.

A STOCK INVESTMENT GUIDE

PRESENTED TO:

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Investment Management
College of Business
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TOPICAL OUTLINE

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I. COMPANY HISTORY

Caterpillar's roots go back to the turn of the century when two individuals, Benjamin Holt and Daniel Best, began to experiment with steam engines and agricultural machinery. In 1925 these two men combined their interests to form Caterpillar Tractor Company. Since then, Caterpillar has helped to shape the face of the nation and the world. Caterpillar products were used extensively to help fight World War I (before the merger) and World War II. Caterpillar equipment was responsible for the development of our interstate highway system and their products have also been prevalent in the development of third world countries [Caterpillar Public Affairs 1984].

Over this period of time Caterpillar has built a reputation in the eyes of the public that can be matched by few American Corporations. Caterpillar had also become one of America's most successful corporations. However, as the saying goes, "all good things must come to an end" and for Caterpillar this saying certainly held true in the 1980's.

For over fifty straight years, Caterpillar had enjoyed profitability. With the exception of 1932, at the peak of the great depression, the "yellow giant" had never lost money and sales and profits had increased almost every year. Caterpillar had been able to sustain this incredible run of profitable years by "staying ahead in technology, efficiency and product quality" [Forbes 1986]. In addition to Caterpillar's internal efforts, the overall favorable conditions of the world economy had contributed significantly to the company's success. It seemed as though this trend would continue

forever. However, when the recessionary period of the early 1980's hit, Caterpillar was caught off guard. The company lost money for only the second time in 1982 and the losses continued through 1984. Although losing money was enough of a problem in and of itself, the biggest problem that Caterpillar would have to face through these recessionary years was having to reevaluate itself; it's goals and mission, it's management philosophy and practices, it's relationship with the UAW, and it's perception in the eyes of it's shareholders and constituents. The methods that Caterpillar used to reorganize the company included:

1. Replaced CEO Lee Morgan, who had a manufacturing background, with George Schaefer, an accountant, in order to focus on cost cutting [Business Week 1987].
2. Closed many plants and slashed employment by 37% between 1979 and 1985 [Annual Report 1985].
3. Implemented Plant With a Future (PWAFF), a \$1.2 billion 5 year factory modernization program designed to cut costs by 20% [Fortune 1988].
4. Diversified into new markets such as insurance and finance [Annual Report 1988].
5. Implemented various employee involvement programs to improve its poor relations with the United Auto Workers (UAW) [Annual Report 1988].

II. FINANCIAL HISTORY

Under Schaefer's leadership, Caterpillar has again become profitable as shown on the following page [Value Line 11/17/89]:

	<u>SALES PER SHARE</u>	<u>EPS</u>	<u>DIV PER SHARE</u>	<u>AVG STOCK PRICE</u>	<u>RETURN ON EQUITY</u>	<u>CAPITAL SPENDING PER SHARE</u>
1980	\$ 99	\$6.53	\$2.33	\$54	17%	\$8.66
1981	105	6.64	2.40	62	15	8.14
1982	73	(2.04)	2.40	44	--	6.05
1983	57	(3.12)	1.50	44	--	3.41
1984	68	(2.60)	1.25	41	--	2.42
1985	68	2.11	.50	36	7	2.33
1986	74	1.80	.50	46	2	2.97
1987	81	3.49	.50	58	9	4.60
1988	103	6.07	.75	62	15	7.82
1989E	109	5.25	1.20	61	N/A	9.35
1992-94E	149	10.70	3.00	120	N/A	9.75

E = ESTIMATED BY NOV 1989 VALUE LINE.

Other key financial statistics include:

Beta.....	1.20
Shares outstanding.....	101 M
Net income from construction business.....	80%
Net income from diesel engine business.....	20%
Ratio of international to domestic business.....	50/50
Ratio of institutional to individual investors....	70/30
Capitalization - long term debt to total capital..	25%
Capitalization - equity to total capital.....	75%
Annual % sales growth past 10 years.....	2%
Annual % earnings growth past 10 years.....	-3.5%
Annual % dividend growth past 10 years.....	-10%
Times interest earned (long term debt).....	5.0
Total interest coverage.....	3.5
Current assets to current liabilities.....	1.60
Value Line financial strength rating.....	A
Moody's bond rating.....	A2

III. FINANCIAL OUTLOOK

The 3 to 5 year outlook for Caterpillar is influenced by the following factors:

1. General U.S. and international economic outlook (including 1992 European Community)
2. Ability to reduce operating costs through PWAFF
3. Continued diversification
4. Improved relations with UAW employees

The consensus of the financial community seems to be that Caterpillar is making progress in the areas noted above and external conditions will favor the company. For example, projections for 1992-1994 are [Value Line Nov 1989]:

	<u>STOCK PRICE</u>	<u>GAIN</u>	<u>ANNUAL TOTAL RETURN</u>
Optimistic	\$140	155%	28%
Average	\$118	115%	21%
Pessimistic	\$95	75%	17%

One of the key factors controlling Caterpillar's stock price would seem to be its ability to reduce operating costs through PWA. To determine what affect this cost reduction program will have on its stock price, a discounted cash flow analysis could be performed which compares the stock price obtained if the company is successful at reducing costs versus not achieving any significant cost reductions. The results of such an analysis are as follows (see Appendix A for discounted cash flow analysis):

SCENARIO #1	SCENARIO #2
-NO REDUCTION IN COST OF GOODS SOLD (CGS). -5% ANNUAL SALES GROWTH FROM 1990 TO 1994. -4% ANNUAL SALES GROWTH AFTER 1994. -WEIGHTED AVERAGE COST OF CAPITAL (WACC) = 14%	-ACHIEVE A 20% REDUCTION IN CGS FROM 1989 TO 1994. -5% ANNUAL SALES GROWTH FROM 1990 TO 1994. -4% ANNUAL SALES GROWTH AFTER 1994. -WEIGHTED AVERAGE COST OF CAPITAL (WACC) = 14%
STOCK PRICE \$68.00	STOCK PRICE \$187.00

This discounted cash flow analysis revealed that Caterpillar's stock price is heavily dependent on its ability to control its Cost of Goods Sold. A 5 year phased in 20% reduction in CGS raised Cat's stock price from \$68.00 to \$187.00 per share. Because Cat's stock price is so sensitive to CGS, further analysis, using the electronic spreadsheet developed in Appendix A, gave the following results:

CHANGE IN CGS PHASED IN FROM 1990 TO 1994	RESULTING STOCK PRICE
5% INCREASE	\$36.00
NO CHANGE FROM 1987/1988	\$68.00
5% DECREASE	\$99.00
10% DECREASE	\$130.00
15% DECREASE	\$161.00
20% DECREASE	\$187.00

Because the trading range of Cat stock for the last 12 months has been \$53 - \$69 per share [Wall Street Journal 12/1/89], it would appear that investors do not believe that Cat will be able to make significant reductions in their costs through PWAF. If investors did believe that Cat will make significant reductions in their costs, the current stock price would reflect this and would be trading between \$68.00 and \$187.00 as indicated in the table above. To date, the PWAF program has not delivered all of the cost reduction efforts it has promised and the costs associated with PWAF have been higher than originally anticipated [Fortune 1988]. This lack of initial success with the PWAF investment could explain why the current stock price has not risen because investors are

skeptical and want to see some positive effects of PWAF before they will pay a higher price for the stock.

IV. RECOMMENDATION

Caterpillar was considered a growth stock between 1925 and 1981 because of its rapid and consistent growth in both sales and earnings. In the early 1980's, a combination of a worldwide recession, unfavorable foreign exchange rates, rising costs, and intense competition caused the company to lose \$1 billion between 1982 and 1984. Caterpillar has responded by slashing employment (20,000 employee reduction), closing plants, introducing new products, and diversifying. The "Yellow Giant" has been able to return to profitability and its 1988 financial results approach the level of profitability it had achieved before the early 1980's downturn.

From an investment standpoint, Caterpillar stock would seem to appeal to investors who are patient and have confidence in the company's ability to gradually reduce its costs. The current stock price of \$58 5/8 [Wall Street Journal 12/1/89] seems to reflect no improvement in reducing costs through the PWAF program. If Caterpillar can make any reduction in its costs, the stock price should dramatically rise as evidenced by the discounted cash flow evaluation techniques used in this paper. Other factors which will influence the stock price include the world economy and competition.

In summary, Caterpillar should make a good investment for the patient investor who is satisfied with a 3 to 5 year horizon. If an investor purchases Caterpillar stock, the investor should monitor the company's performance carefully. The investor should see a

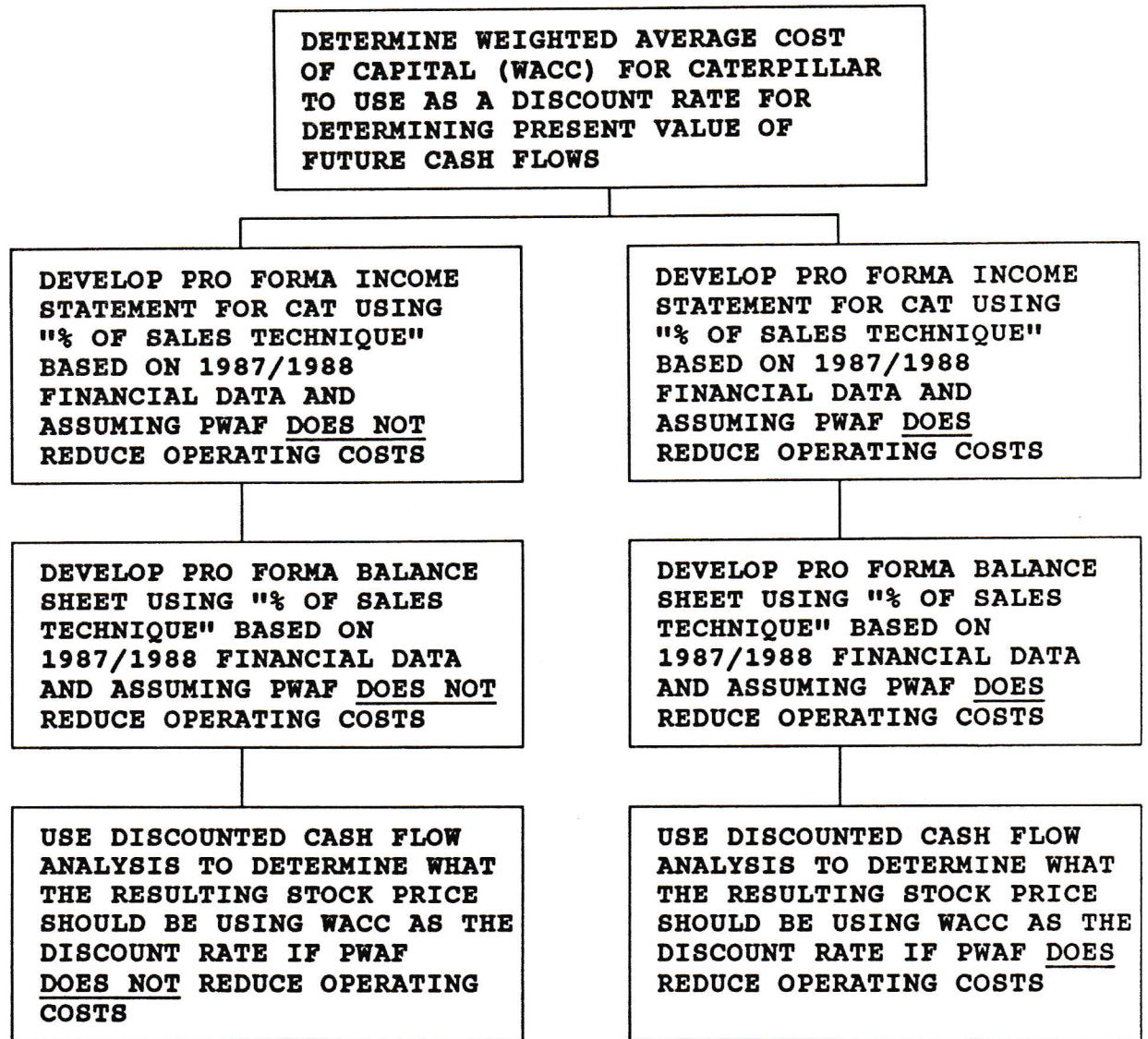
gradual but continual reduction in costs (Cost of Goods Sold) in 1990 and 1991. If costs do not show any improvement during this time period, the investor should consider selling the stock.

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APPENDIX A

The procedure used to determine the impact on Caterpillar's stock price from PWAF was as follows:



The formula to use to calculate Caterpillar's cost of capital is:

$$WACC = K_s \times \%EQUITY + K_d \times (1-T) \times \%DEBT$$

$$\text{Per the CAPM} \Rightarrow K_s = R_f + (R_m - R_f)\beta$$

K_s = required return on common stock for investors, or cost of capital to the firm

R_f = risk free rate of return on U.S. Treasury Securities

R_m = expected return of a market portfolio of common stocks

β = sensitivity of the security's excess return to that of the market portfolio

R_f = risk free rate

Per the 12/1/89 Wall Street Journal, 3 month T-Bills are at a 7.6% interest rate.

$$R_f = 7.6\%$$

$R_m = 13\%$ to 19% (consensus estimates, p. 213, Financial Management & Policy by Van Horne)

$$\beta = 1.20 \quad (\text{Per 11/17/89 Value Line})$$

$$K_s = R_f + (R_m - R_f)\beta$$

$$K_s = 7.6 + (13 - 7.6)(1.20)$$

$$K_s = 14.08\% \quad \text{assuming } R_m = 13\%$$

$$K_s = 7.6 + (19 - 7.6)(1.20)$$

$$K_s = 21.28\% \quad \text{assuming } R_m = 19\%$$

K_s of Caterpillar is between 14.08% and 21.28%

%Equity Calculation:

Total shareholder's equity = \$4.113B (1988 Annual Report)

Long term debt = \$1.953B (1988 Annual Report)

$$\%Equity = (4.113)/(4.113 + 1.953) = 68\%$$

$$\%Debt = 32\%$$

Kd = Per the 12/1/89 Wall Street Journal, the AA corporate bond yield is 8.9%. It is assumed Caterpillar can borrow at this rate.

$$Kd = 8.90\%$$

T = tax rate = 31% per 1988 Annual Report

$$T = \text{tax rate} = 31\%$$

$$WACC = Ks \times \%EQUITY + Kd \times (1-T) \times \%DEBT$$

$$WACC = (14.08 \times .68) + (8.90) \times (1 - .31) \times (.32) \quad @Rm = 13\%$$

$$WACC = 11.54\% \quad @Rm = 13\%$$

$$WACC = (21.28 \times .68) + (8.90) \times (1 - .31) \times (.32) \quad @Rm = 19\%$$

$$WACC = 16.44\% \quad @Rm = 19\%$$

$$\text{Average WACC} = (11.54 + 16.44)/2 = 14.0\%$$

The WACC of Caterpillar is 14.0%

PRO-FORMA INCOME STATEMENT

CATERPILLAR INC.

(ALL AMOUNTS IN MILLIONS)

(ASSUMING ANNUAL SALES GROWTH 1990-1994====> 5%)

(ASSUMING ANNUAL SALES GROWTH AFTER 1994====> 4%

(WITH NO REDUCTION IN CGS FROM PWAFF)

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
	----	----	----	----	----	----	----	----	----	----
NET SALES	11,050	11,603	12,183	12,792	13,431	13,969	14,527	15,108	15,713	16,341
CGS	8,951	9,398	9,868	10,361	10,879	11,315	11,767	12,238	12,727	13,236
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
GROSS PROFIT	2,100	2,204	2,315	2,430	2,552	2,654	2,760	2,871	2,985	3,105
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
SELLING, G&A	1,437	1,508	1,584	1,663	1,746	1,816	1,889	1,964	2,043	2,124
R&D	221	232	244	256	269	279	291	302	314	327
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
OPERATING PROFIT	442	464	487	512	537	559	581	604	629	654
ADD MISC INCOME	199	209	219	230	242	251	261	272	283	294
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
PROFIT BEFORE TAX	641	673	707	742	779	810	843	876	911	948
INCOME TAX (31%)	199	209	219	230	241	251	261	272	283	294
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
PROFIT AFTER TAX	442	464	488	512	538	559	581	605	629	654
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
ADD DEPRECIATION	553	580	609	640	672	698	726	755	786	817
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
NET CASH FLOW	995	1,044	1,097	1,152	1,209	1,257	1,308	1,360	1,414	1,471

*****MAJOR ASSUMPTIONS*****

1. SALES GROWTH RATE BASED ON VALUE LINE ESTIMATE DATED NOV 1989.
2. CGS BASED ON 1987 & 1988 CGS/SALES RATIO OF 78%.
3. SELLING, G&A EXPENSE BASED ON 1987/1988 EXP/SALES RATIO OF 12%.
4. R&D BASED ON 1987/1988 SALES RATIO OF 2%.
5. MISC INCOME BASED ON 1987/1988 SALES RATIO OF 2%.
6. TAX RATE BASED ON 1987/1988 RATE OF 31%.
7. DEPRECIATION BASED ON 1987/1988 SALES RATIO OF 5%.
8. NET CASH FLOW IS PROFIT AFTER TAX + DEPRECIATION EXPENSE.

PRO-FORMA BALANCE SHEET

CATERPILLAR INC.

(ALL AMOUNTS IN MILLIONS)

(ASSUMING ANNUAL SALES GROWTH 1990-1994====> 5%)

(ASSUMING ANNUAL SALES GROWTH AFTER 1994====> 4%)

(WITH NO REDUCTION IN CGS FROM PWAFF)

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
	----	----	----	----	----	----	----	----	----	----
ASSETS										
CURRENT ASSETS	5,525	5,801	6,091	6,396	6,716	6,984	7,264	7,554	7,856	8,171
PROPERTY, PLANT & EQUIP NET	3,315	3,481	3,655	3,838	4,029	4,191	4,358	4,533	4,714	4,902
OTHER ASSETS	1,547	1,624	1,706	1,791	1,880	1,956	2,034	2,115	2,200	2,288
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
TOTAL ASSETS	10,387	10,906	11,452	12,024	12,625	13,130	13,656	14,202	14,770	15,361
LIABILITIES										
CURRENT LIAB	3,757	3,945	4,142	4,349	4,567	4,749	4,939	5,137	5,342	5,556
NEED FOR EXTERNAL FUNDS	600	332	348	365	384	322	335	349	363	377

*****MAJOR ASSUMPTIONS*****

1. SALES FORECAST SAME AS INCOME STATEMENT.
2. C.A. BASED ON 1987/1988 SALES RATIO OF 50%.
3. PP & EQUIP BASED ON 1987/1988 SALES RATIO OF 30%.
4. OTHER ASSETS BASED ON 1987/1988 SALES RATIO OF 14%.
5. C.L. BASED ON 1987/1988 SALES RATIO OF 34%.
6. NEED FOR EXTERNAL FUNDS = CHANGE IN TOTAL ASSETS - CHANGE IN CURRENT LIABILITIES (I.E. SPONTANEOUS FINANCING).
7. 1989 NEED FOR EXTERNAL FUNDS WAS ARBITRARILY SET = 600.

CATERPILLAR INC.
 VALUE OF THE FIRM
 (ALL AMOUNTS IN MILLIONS)
 (ASSUMING ANNUAL SALES GROWTH 1990-1994====> 5%)
 (ASSUMING ANNUAL SALES GROWTH AFTER 1994====> 4%)
 (WACC =====> 14%)
 (WITH NO REDUCTION IN CGS FROM PWAF)

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
	----	----	----	----	----	----	----	----	----	----
NET CASH FLOW FROM OPERATIONS	995	1,044	1,097	1,152	1,209	1,257	1,308	1,360	1,414	1,471
CAP EXP & INCREASES IN WORKING CAPITAL	600	332	348	365	384	322	335	349	363	377
	----	----	----	----	----	----	----	----	----	----
NET CASH FLOW FROM CATERPILLAR	395	713	749	786	825	935	973	1,011	1,052	1,094
PRESENT VALUE OF CASH FLOW IN 1989 @ WACC	346	549	505	465	429	426	389	355	323	3,069
TOTAL PRESENT VALUE OF CATERPILLAR =====>				6,856						
# SHARES OUTSTANDING =		101								
VALUE OF COMMON STOCK = PRESENT VALUE/#SHARES =					\$68					

PRO-FORMA INCOME STATEMENT

CATERPILLAR INC.

(ALL AMOUNTS IN MILLIONS)

(ASSUMING ANNUAL SALES GROWTH 1990-1994====> 5%)

(ASSUMING ANNUAL SALES GROWTH AFTER 1994====> 4%

(WITH A REDUCTION IN CGS FROM PWAF)

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
	----	----	----	----	----	----	----	----	----	----
NET SALES	11,050	11,603	12,183	12,792	13,431	13,969	14,527	15,108	15,713	16,341
CGS	8,730	8,818	8,650	8,443	8,193	8,521	8,862	9,216	9,585	9,968
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
GROSS PROFIT	2,321	2,785	3,533	4,349	5,238	5,448	5,666	5,892	6,128	6,373
SELLING, G&A	1,437	1,508	1,584	1,663	1,746	1,816	1,889	1,964	2,043	2,124
R&D	221	232	244	256	269	279	291	302	314	327
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
OPERATING PROFIT	663	1,044	1,706	2,430	3,224	3,352	3,487	3,626	3,771	3,922
ADD MISC INCOME	199	209	219	230	242	251	261	272	283	294
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
PROFIT BEFORE TAX	862	1,253	1,925	2,661	3,465	3,604	3,748	3,898	4,054	4,216
INCOME TAX (31%)	267	388	597	825	1,074	1,117	1,162	1,208	1,257	1,307
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
PROFIT AFTER TAX	595	865	1,328	1,836	2,391	2,487	2,586	2,690	2,797	2,909
ADD DEPRECIATION	553	580	609	640	672	698	726	755	786	817
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
NET CASH FLOW	1,147	1,445	1,937	2,475	3,063	3,185	3,313	3,445	3,583	3,726

*****MAJOR ASSUMPTIONS*****

1. SALES GROWTH RATE BASED ON VALUE LINE ESTIMATE DATED NOV 1989.
2. CGS BASED ON 1987 & 1988 CGS/SALES RATIO OF 78%.
3. SELLING, G&A EXPENSE BASED ON 1987/1988 EXP/SALES RATIO OF 12%.
4. R&D BASED ON 1987/1988 SALES RATIO OF 2%.
5. MISC INCOME BASED ON 1987/1988 SALES RATIO OF 2%.
6. TAX RATE BASED ON 1987/1988 RATE OF 31%.
7. DEPRECIATION BASED ON 1987/1988 SALES RATIO OF 5%.
8. NET CASH FLOW IS PROFIT AFTER TAX + DEPRECIATION EXPENSE.

PRO-FORMA BALANCE SHEET

CATERPILLAR INC.

(ALL AMOUNTS IN MILLIONS)

(ASSUMING ANNUAL SALES GROWTH 1990-1994====> 5%)

(ASSUMING ANNUAL SALES GROWTH AFTER 1994====> 4%)

(WITH 0% REDUCTION IN CGS FROM PWAF)

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
	----	----	----	----	----	----	----	----	----	----
ASSETS										
CURRENT ASSETS	5,525	5,801	6,091	6,396	6,716	6,984	7,264	7,554	7,856	8,171
PROPERTY, PLANT & EQUIP NET	3,315	3,481	3,655	3,838	4,029	4,191	4,358	4,533	4,714	4,902
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4. OTHER ASSETS BASED ON 1987/1988 SALES RATIO OF 14%.
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6. NEED FOR EXTERNAL FUNDS = CHANGE IN TOTAL ASSETS - CHANGE IN CURRENT LIABILITIES (I.E. SPONTANEOUS FINANCING).
7. 1989 NEED FOR EXTERNAL FUNDS WAS ARBITRARILY SET = 600.

CATERPILLAR INC.
VALUE OF THE FIRM
(ALL AMOUNTS IN MILLIONS)

(ASSUMING ANNUAL SALES GROWTH 1990-1994=====	5%)
(ASSUMING ANNUAL SALES GROWTH AFTER 1994====>	4%)
(WACC =====>	14%)
(WITH 1% REDUCTION IN CGS FROM PWAF)	

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
	----	----	----	----	----	----	----	----	----	----
NET CASH FLOW FROM OPERATIONS	1,147	1,445	1,937	2,475	3,063	3,185	3,313	3,445	3,583	3,726
CAP EXP & INCREASES IN WORKING CAPITAL	600	332	348	365	384	322	335	349	363	377
NET CASH FLOW FROM CATERPILLAR	547	1,113	1,589	2,110	2,679	2,863	2,977	3,096	3,220	3,349
PRESENT VALUE OF CASH FLOW IN 1989 @ WACC	480	857	1,073	1,249	1,391	1,304	1,190	1,085	990	9,395
TOTAL PRESENT VALUE OF CATERPILLAR =====>				19,015						
# SHARES OUTSTANDING =		101								
VALUE OF COMMON STOCK = PRESENT VALUE/#SHARES =					\$187					

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Value Line Investment
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Part 1
**Summary
&
Index**

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November 17, 1989

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The Median of Estimated
PRICE-EARNINGS RATIOS
of all stocks with earnings

12.8

26 Weeks Ago*	Market Low	Market High
12.5	12-23-74*	9-4-87*
4.8		16.9

The Median of
ESTIMATED YIELDS
(next 12 months) of all dividend
paying stocks under review

3.0%

26 Weeks Ago*	Market Low	Market High
2.9%	12-23-74*	9-4-87*
7.8%		2.3%

The Estimated Median
APPRECIATION POTENTIAL
of all 1700 stocks in the hypothesized
Economic environment 3 to 5 years hence

70%

26 Weeks Ago*	Market Low	Market High
65%	12-23-74*	9-4-87*
234%		40%

*Estimated medians as published in *The Value Line Investment Survey* on the dates shown.

ANALYSES OF INDUSTRIES IN ALPHABETICAL ORDER WITH PAGE NUMBER

Numerals in parenthesis after the industry is rank for probable performance (next 12 months).

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*Reviewed in this week's edition.

In three parts: This is Part I, the Summary & Index. Part II is Selection & Opinion. Part III is Ratings & Reports. Volume XLV, No. 9.
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The companies in the machinery (construction & mining) industry fall pretty neatly into two very different categories: heavy equipment manufacturers and engineering and consulting companies. The manufacturers in this group posted generally strong earnings advances in 1988 and will probably continue to do well this year and next. The engineering and consulting companies, on the other hand, have fallen on difficult times in recent years, and we see little to suggest that they will gain momentum in the near future.

Not surprisingly, the companies in this industry that are ranked above-average for year-ahead performance are all capital goods producers. Those stocks ranked to outperform the market in the next 12 months are *Clark Equipment*, *Deere*, *Harnischfeger*, and *Ingersoll Rand*.

COMPOSITE STATISTICS: MACHINERY (CONSTRUCTION & MINING) INDUSTRY										92-94E
1985	1986	1987	1988	1989	1990	Revenues (\$bill)	Operating Margin	Depreciation (\$mill)	Net Profit (\$mill)	
16.9	17.4	19.1	23.2	25.5	27.6	33.4	13.0%	940	2450	
8.8%	5.4%	7.4%	11.3%	11.0%	12.0%					
834.5	820.1	766.6	809.1	850	850					
418.9	84.4	427.8	1212.5	1360	1650					
17.3%	-	32.7%	30.4%	33.0%	34.5%					
2.5%	0.5%	2.2%	5.2%	5.3%	6.0%					
4.63	4.56	4.51	5.46	5.97	6.68					
3.22	3.18	2.89	3.59	3.72	3.78					
8.13	8.06	8.53	9.93	11.0	12.2					
5.1%	2.1%	5.1%	10.4%	10.5%	11.5%					
5.2%	1.1%	5.0%	12.2%	12.5%	13.5%					
2.3%	NMF	3.0%	10.1%	9.5%	10.5%					
57%	NMF	41%	19%	24.5%	24.5%					
20.1	NMF	28.2	11.5	Bold figures are Value Line estimates						
1.63	NMF	1.89	0.95							
2.8%	2.0%	1.4%	1.6%							
						Avg Ann'l P/E Ratio	12.0			
						Relative P/E Ratio	1.00			
						Avg Ann'l Div'd Yield	2.7%			

High Prices, High Profits, High Spending

Some of the capital goods producers in this industry, particularly *Caterpillar*, *Harnischfeger*, and *Manitowoc*, have experienced strong demand in the past two years from customers in the mining industry. This resurgence in demand was the inevitable result of increased commodities prices and near-capacity output levels among copper and aluminum producers. Increased demand for these commodities has produced sharply higher sales and earnings among metals producers in the past few years. Operating at near capacity and flush with cash, mining concerns have spent heavily to increase efficiency and production, and the capital goods producers in this industry have been the beneficiaries of this spending binge.

Capital goods suppliers have also benefited from higher prices for paper and forest products, which have helped fill the coffers of companies in that industry. As among the miners, paper companies pushing at capacity constraints and enjoying sharply higher prices for their products have spent heavily on expansion.

Obviously, capacity constraints are not unique to commodities producers. In this country, capacity utilization in the past two years has stayed well above where it was in the middle of this decade, forcing factories to reinvest in order to boost productivity levels. Companies like *Clark Equipment* and *JLG Industries* that sell materials handling equipment have gotten a lift from the search for greater efficiency, and such mundane items as bearings and winches have fed *Ingersoll Rand's* profit growth. And, finally, the retreat of the U.S. dollar from its 1984-85 highs has helped many of these companies compete in Asian and European markets, where spending on manufacturing facilities has been high in recent years.

INDUSTRY TIMELINESS: 30 (of 94)

But Not For Everyone

In stark contrast to the vigorous demand environment encountered by their manufacturing brethren, the engineering and consulting companies in this group have experienced a frustrating softness in demand for their services. This softness is due to the unwillingness of their traditional customer base, the electric utility industry, to build large new power-generating facilities. It's frustrating because, at least in certain markets, new facilities will probably be needed by the middle of the next decade, but initial planning and design steps have not been taken. Utilities have been loathe to commit to significant expansion projects in an era of anti-nuclear protests and, they feel, irrational rate-making decisions by regulators. Baseload expansion projects have been few and far between in recent years; competition for those that are available has been fierce, and the consulting companies' expansion into process technologies and defense consulting can't fill the gap.

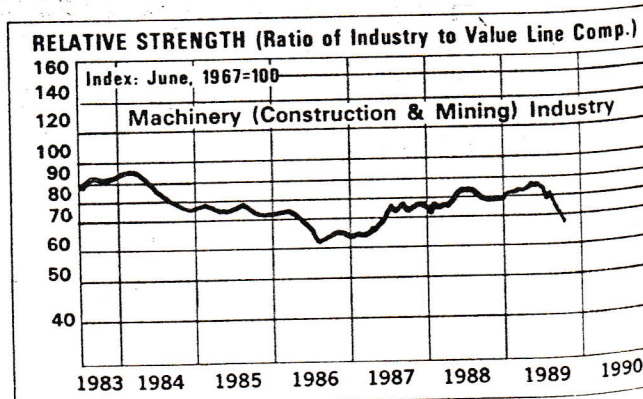
What Goes Around, Goes Around

The prices of goods made from trees and metals won't go up forever; in fact some have probably already hit their cyclical peaks. When prices fall, the mining and paper companies will have fewer dollars available for capital expansion and less incentive to reinvest, so they will probably spend less in the early 90's than they have in the late 80's. Producers in other markets, though, particularly in the oil and gas industry, are likely to step up their expansion plans, helping to offset some of the dropoff in demand the capital goods suppliers may experience in the next few years. And, as suggested above, the increasing likelihood, if not occurrence, of brownouts and blackouts in areas served by cautious utilities will eventually lead to power plant construction. Investors should, therefore, look beyond next year's earnings estimates when considering the companies reviewed on these pages.

Investment Considerations

Of the eleven companies covered in this industry group, *Clark Equipment*, *Deere*, *Harnischfeger*, and *Ingersoll Rand* all are ranked 2 (Above Average) for Timeliness. *Quadrex* and *Stone & Webster*, on the other hand, are pegged by our ranking system as poor picks for year-ahead performance. Given the wide diversity in both year-ahead and 3- to 5-year performance potential evident on these pages, subscribers are especially urged to consult individual reports before making any commitments.

Mark Robertson



Primary Law Firm—Dawkins & Lee, P.A.
Sales: Over \$4Mil Employees: 12
*Also DIRECTORS—Other Directors Are:
Rod Plyler
BUSINESS: Petroleum marketers (ret. & whl.)
S.I.C. 5172; 5983

CATAWISSA LUMBER & SPECIALTY CO., INC.

Cemetery St., Box 176, Catawissa, Pa. 17820
Tel. 717-356-2349

*Pres—Wm. Gittler, Jr.
*V-P (Mfg)—Robert Paul Gittler
*V-P & Compt—Pauline R. Gittler
*V-P (Purch & Sales)—John T. Gittler
*V-P (Admin)—A. G. Baggett
Accts—Gehrig & Halterman, Bloomsburg, Pa.
Primary Bank—Bloomsburg Bank
Primary Law Firm—McNees, Wallace & Nurick
Sales: \$15Mil Employees: 235
*Also DIRECTORS

PRODUCTS: Hardwood furniture dimension
S.I.C. 2426

CATAWISSA VALVE & FITTINGS CO.

(Subs. Maxi Manufacturing Co.)
206 Main St., Box 157, Catawissa, Pa. 17820
Tel. 717-356-2311

*Pres—F. Max Long
*Secy & Treas—Fred M. Long
Sales Mgr—Patricia Wondolowski
Purch Agt—Frederick M. Feese
Accts—Gehrig & Halterman, Bloomsburg, Pa.
Primary Bank—First Eastern Bank, N.A.
Sales: \$3Mil Employees: 25
*Also DIRECTORS—Other Directors Are:

George L. Fenner, Jr. Donald H. Keyser
Edward L. Long
PRODUCTS: Forged steel pipe unions, valves, oilfield
unions
S.I.C. 3494; 3321

CATCH A RISING STAR INC.

157 W. 57th St., New York, N. Y. 10019
Tel. 212-977-5160

*Pres—Richard Fields
Secy—Ernestine Gucielmo
Stock Exchange(s): OTC
*Also DIRECTORS—Other Directors Are:
Arthur Grossman Morris Weissman
BUSINESS: Restaurants, bars & public golf courses
S.I.C. 5812; 5813; 7992

CATEAR RESOURCES LTD.

400, 255-17th Ave., S. W. Calgary, Alta., Can.
Tel. 403-228-6761

*Pres—E. R. Kruchkowski
*Secy & Treas—Angela Y. Piscicelli
Accts—Ernst & Whinney, Calgary, Alberta, Can.
Revenue: Under \$1Mil
Stock Exchange(s): VAN

*Also DIRECTORS—Other Directors Are:
C. L. Cory
BUSINESS: Gold mining; oil & gas explor. & devel.
S.I.C. 1031; 1311

CATEL TELECOMMUNICATIONS INC.

(Subs. Data-Design Laboratories, Inc.)
4050 Technology Pl., Fremont, Cal. 94538
Tel. 415-659-8988

*Chrm—Thomas Beiseker
*Pres & Acting Sales Mgr—James D. Hood
V-P (Fin)—Guy C. Wright
V-P (Engr)—Mircho Davidow
V-P (Mfg)—Kurt Meier
Secy & Treas—Richard Littman

Accts—Price Waterhouse, San Jose, Cal.
Primary Bank—Sanwa Bank California
Primary Law Firm—Gibson, Dunn & Crutcher
Sales: \$10Mil Employees: 120
*Also DIRECTORS—Other Directors Are:

Milt Sneller
PRODUCTS: Radio frequency proc. equip.
S.I.C. 3663

CATELLI FOODS, INC.

(Subs. John Labatt Limited)
P.O. Box 5213, Manchester, N. H. 03108
Tel. 603-627-0886

*Pres—Charles M. Waite
*V-P—Stephen J. Mosher
Sales Rep—Joe Palmer
Accts—Arthur Young, Boston, Mass.
Primary Bank—BankEast
Primary Law Firm—Wiggin & Nourie
Sales Range: \$7-10Mil Employees: 225
*Also DIRECTORS

PRODUCTS: Canned meats; mfr. frankfurters & hams.
S.I.C. 2013

CATELLI INC.

(Subs. Catelli Foods Inc.)
500 Rue Levesque Blvd. W., Montreal, Que., Can.
H2Z 1W7
Tel. 514-937-7461

*Pres & Mgr Dir—Richard D. Innis
*V-P (Human Resources)—J. C. Gauthier
V-P (Tech Research)—Roland Melanson
V-P & Gen Mgr—Ray Hout
*Secy, Treas & Compt—P. P. Amyot
Sales Dir—D. R. Laforie
Mktg Devel Dir—Peter Detick
Accts—Clarkson Gordon, Montreal, Que., Can.
Primary Bank—Canadian Imperial Bank of Commerce
Primary Law Firm—Lavery, O'Brien

Sales: \$300Mil Employees: 1,500
*Also DIRECTORS
PRODUCTS: Alimentary pastes, canned foods
S.I.C. 2032

CATERPILLAR INC.

100 N.E. Adams St., Peoria, Ill. 61629
Tel. 309-675-1000

CAT

*Chrm & Chief Exec Officer—G. A. Schaefer
*Pres—P. P. Donis
Exec V-P—D. V. Fites
Exec V-P—D. S. Gould
Exec V-P—P. C. Guerdin
*Exec V-P—James W. Wogland

V-P—Glen A. Barton
V-P—Donald F. Coonan
V-P—R. C. Dryden
V-P—C. N. Fangman
V-P—G. S. Flaherty
V-P—F. N. Grimsley
V-P—J. N. Hanson
V-P—Keith G. Johnson
V-P—David A. Lewis
V-P—C. E. Rager
V-P—R. D. Saur
V-P—B. Sorel
V-P—D. W. Turnbull
V-P—Lawrence Williams
V-P—J. D. Winters
Treas—L. A. Kuchan
Secy—Robert R. Thornton
Cont—J. W. Kenning
Accts—Price Waterhouse, Peoria, Ill.
Sales: \$8.18Bil Employees: 53,781
Stock Exchange(s): NYS, BST, PAC, MID, CIN, PSE

*Also DIRECTORS—Other Directors Are:
L. H. Affinito J. W. Fondahl
L. V. Gerstner, Jr. R. E. Gilmore
W. H. Heimerich, III Charles F. Knight
L. L. Morgan R. R. Warner, Jr.

PRODUCTS: Track-type & wheel-type diesel tractors,
front-end loaders, pipelayers, motor graders, off-highway
trucks, excavators, ind. lift trucks, bulldozers, scrapers,
rippers, compactors, diesel & natural gas engines sold as
industrial, truck & marine power units, electric generator
sets, turbine engines, compressors, asphalt & concrete
paving machines, asphalt plants, pavement profilers &
related parts & equip.
S.I.C. 3531; 3511; 3519; 3537; 3563

CATERPILLAR INDUSTRIAL INC.

(Subs. Caterpillar Inc.)
5960 Heasley Rd., Mentor, Ohio 44060
Tel. 216-357-2200

*Pres—D. W. Turnbull
*Secy & Treas—L. W. Knapp
Sales Mgr—R. J. Jacobson
Empl. Rel. Mgr—C. K. Niles
Accts—Price Waterhouse, Cleveland, Ohio
Primary Law Firm—Thompson, Hine & Flory
Employees: 350
*Also DIRECTORS—Other Directors Are:

D. V. Fites J. Hanson
G. A. Schaefer

PRODUCTS: Gasoline, diesel & electric powered industrial
lift trucks
S.I.C. 3537

CHAS. F. CATES & SONS, INC.

205 Railroad St., Faison, N. C. 28341
Tel. 919-267-4711

*Chrm—G. H. Cates
*Pres—W. L. Hennessee, Jr.
V-P (Mfg)—L. D. Sutton
V-P & Ret Sales Mgr—Roy Hawkins
V-P & Inst Sales Mgr—J. Calder
Treas—Charles E. Faulkner

Secy—W. J. Igoe
Cont—Paul Bridges
Gen Coun—Eugene O. Savedge, Charleston, S. C.
Field Mgr—W. O. Wood
Accts—McGladrey & Pullen, New Bern, N. C.
Primary Bank—United Virginia Bank
Primary Law Firm—Taylor, Warren, Kerr & Walker
Employees: 300
*Also DIRECTORS—Other Directors Are:

W. A. Miller W. R. Stimson
David L. Strain John Swanner
James A. Sweeny
PRODUCTS: Pickles & pickle products
S.I.C. 2035

CATHEDRAL ART METAL COMPANY

250 Esten Ave., Pawtucket, R. I. 02860
Tel. 401-726-2100

Pres—William J. Tracey
Sales Range: \$2-5Mil Employees: 45
PRODUCTS: Metal casting, stamping, screen printing of
metal frames
S.I.C. 3366; 2759; 3469

CATHEDRAL CANDLE CO.

510 Kirkpatrick St., Box 165, Syracuse, N. Y. 13202
Tel. 315-422-9119

*Pres—Louis J. Steigerwald, Jr.
*V-P—Louis J. Steigerwald, III
*Treas—Mary L. Steigerwald
*Secy—Linda D. Rohde

Primary Bank—Key Bank of Central N. Y.
Sales: Under \$1Mil
*Also DIRECTORS

PRODUCTS: Beeswax, stearic acid candles &
supplies for church use
S.I.C. 3999

CATHERINE'S, INC.

1878 Brooks Rd. E., Memphis, Tenn. 38116
Tel. 901-398-9500

*Pres—Bernard Wein
Exec V-P—Stanley Grossman
Exec V-P—Gerald Sideman
Exec V-P—David C. Forell
Sr V-P—Fred Kubler, Jr.
Accts—Arthur Andersen & Co., Memphis, Tenn.
Primary Bank—First Tennessee Bank, N.A.
Primary Law Firm—Warning & Cox
Sales: \$108Mil
*Also DIRECTORS—Other Directors Are:

Bruce Bruckman Paul Dimtruk
W. S. Peebles, III Manuel Rosenberg
BUSINESS: Retailer - large size women's clothing
S.I.C. 5621; 5632

CATHY DANIELS LTD.

1441 Broadway, New York, N. Y. 10018
Tel. 212-354-8000

*Chrm—Herbert Chestler
Pres—Steven Chestler
V-P (Prod) & Treas—Daniel Chestler
Secy—Cathy Chestler
Accts—Ira Sarinsky & Co., New York, N. Y.
Primary Bank—Gotham Bank of New York
Sales: \$30Mil Employees: 125
*Also DIRECTORS

PRODUCTS: Womens sportswear
S.I.C. 2339

CATO CORP.

8100 Denmark Rd., Charlotte, N. C. 28217
Tel. 704-554-8510

*Chrm & Pres—Wayland H. Cato, Jr.
*Vice-Chrm—E. T. Cato
Exec V-P (Mde)—James W. Emery
Exec V-P—John W. DeStefano
*Sr V-P—Clarice C. Goodyear
Sr V-P (Real Estate)—Joseph T. Cotner
Sr V-P—David T. Cloer

*Secy & Treas—Hubert H. Thomason
Accts—Touche Ross & Co., Charlotte, N. C.
Primary Bank—NCNB National Bank of North
Carolina

Primary Law Firm—Moore & Van Allen
Sales: \$175.14Mil
Employees: 2,300 Full-time; 1,800 Part-time
Stock Exchange(s): OTC

*Also DIRECTORS—Other Directors Are:
George S. Currin F. Kenneth Iverson
James V. Johnson Larrimore Wright
BUSINESS: Operates woman's specialty shops; dresses,
coats, sportswear, lingerie & accessories
S.I.C. 5621; 5632

CATO OIL AND GREASE CO. (Subs.

Kerr-McGee Refining Corp.)
(See KERR-MCGEE CORP.)

CATSKILL SAVINGS BANK

341 Main St., Catskill, N. Y. 12414
Tel. 518-943-3600

*Chrm—Robert W. Warrington
*Pres & Chief Exec Officer—Wilbur J. Cross
V-P & Secy—David L. Guldenshtern
V-P—Deborah S. Henderson
V-P—Roger F. Lane
Treas—William J. Moore
Aud—Ruth E. Scott

Accts—Peat Marwick Main & Co., Albany, N. Y.
Primary Bank—Schenectady Trust Co.
Primary Law Firm—Pulver & Stiefel

Assets: \$175.87Mil Employees: 66
*Also TRUSTEES—Other Trustees Are:

H. Milton Chadderdon George F. Holdridge
George P. Jones Richard Marshall, Jr.
Harry L. Palmer Jack E. Ursprung
Allan D. Oren Edward P. Stiefel

Paul D. Englert
PRODUCTS: Mutual savings banks serv.
S.I.C. 6022

CATTON BROTHERS CORP.

75 Ethel Rd., Edison, N. J. 08817
Tel. 201-287-9111

Chief Exec Officer—E. Catton
Pres—Harry Catton
Sales Range: \$1-2Mil Employees: 40
PRODUCTS: Infants wear
S.I.C. 2369; 2361

CATTRON, INC.

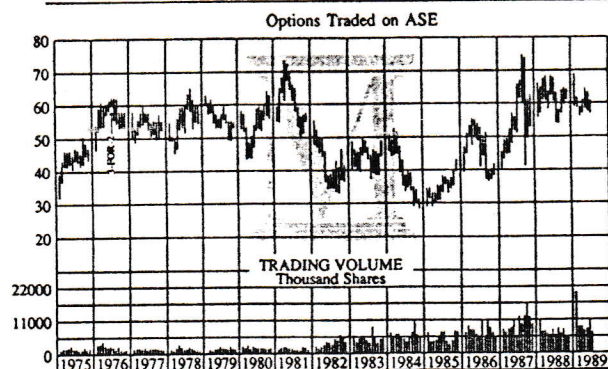
(Subs. Leasecomm)
29 N. Second St., Sharpsho, Pa. 16150
Tel. 412-962-3571

Pres—James P. Catton
V-P—Carl Veholek
Treas—Phyllis J. Catton

CATERPILLAR INC.

LISTED NYSE SYM. CAT LTPS+ 96.3 STPS+ 88.7 IND. DIV. \$1.20* REC. PRICE 59 RANGE (52-WKS.) 69 - 54 YLD. 2.0%

UPPER MEDIUM GRADE. THE COMPANY IS THE LARGEST EARTHMOVING EQUIPMENT MANUFACTURER IN THE WORLD.



CAPITALIZATION: (12/31/88)

	(000)	(%)
Long-Term Debt	\$ 1,428,000	24.9
Defer. Inc. Tax	185,000	3.3
Com. & Surp.	4,113,000	71.8
Total	\$5,726,000	100.0

Shs. (np)-101,414,138

INTERIM EARNINGS:

Qtr.	3/31	6/30	9/30	12/31
1985	d0.72	0.51	1.33	0.88
1986	1.13	1.41	d0.26	d1.51
1987a	d0.85	1.20	1.46	1.37
1988	1.16	1.44	1.87	1.61
1989	1.39	1.39

INTERIM DIVIDENDS:

Amt.	Dec.	Ex.	Rec.	Pay.
0.1875Q	6/8/88	7/14/88	7/20/88	8/20/88
0.1875Q	10/12	10/18	10/24	11/19
0.30Q	12/14	1/13/89	1/20/89	2/20/89
0.30Q	4/12/89	4/18	4/24	5/20
0.30Q	6/14	7/14	7/20	8/19

BACKGROUND:

Caterpillar Inc. designs, manufactures and markets products in two principal categories. Earthmoving, construction, and materials handling machinery and equipment, which accounted for 80% of sales, (79% of operating income) in 1988, includes such products as track-type tractors, bulldozers, rippers, track and wheel loaders, lift trucks, pipe

layers, and motor graders. Engines, 20% (21%), are used for various applications and range from 42 to 4,910 horsepower and in generator configurations from 45 to 7,300 kilowatts. CAT has subsidiaries in seven countries and affiliates in Japan and India.

RECENT DEVELOPMENTS:

For the quarter ended 6/30/89 net income slipped 3% to \$141.0 million versus \$145.0 million a year ago. Sales advanced 17% to \$2.98 billion versus \$2.56 billion last year. Most of the sales increase can be attributed to CAT's new reporting system which added five additional calendar

days to this quarter, and stronger demand outside the U.S. The benefit of increased sales was more than offset by higher costs. Revenues of financial subsidiaries increased 24% to \$57 million.

PROSPECTS:

CAT's profits from affiliated companies, especially its Japanese affiliate Shin Caterpillar Mitsubishi, should continue to rise. The Company will continue to be pressured by increased start-up costs and a stronger dollar. The cost of materials, especially steel, and higher employment to support business will also affect results. CAT's factory mod-

ernization program will significantly improve results over the long term. Results will be further enhanced by the Company's continued commitment to an aggressive cost reduction program. In the U.S. dealer inventories should remain above normal levels.

STATISTICS:

YEAR	GROSS REVS. (\$mil.)	OPER. PROFIT MARGIN %	RET. ON EQUITY %	NET INCOME (\$mil.)	WORK CAP. (\$mil.)	SENIOR CAPITAL (\$mil.)	SHARES (000)	EARN. PER SH. \$	DIV. PER SH. \$	DIV. PAY. %	PRICE RANGE	P/E RATIO	AVG. YIELD %
79	7,613.2	13.0	16.0	491.6	1,221	951.9	86,434	5.69	2.10	37	62 1/2 - 49 1/2	9.8	3.7
80	8,597.8	9.7	16.5	564.8	1,221	931.6	86,493	6.53	2.33	36	64 - 43 1/2	8.2	4.3
81	9,154.5	9.9	15.0	578.9	1,175	960.9	87,591	6.64	2.40	36	73 1/4 - 49 5/8	9.3	3.9
82	6,469.0	d	—	d180.0	2,236	2,389.0	88,266	d2.04	2.40	—	55 1/4 - 33 1/4	—	5.4
83	5,424.0	d	—	d345.0	1,807	1,894.0	95,154	d3.74	1.50	—	49 1/2 - 37 3/8	—	3.5
84	6,576.0	d	—	d428.0	976	1,384.0	96,796	d4.47	1.25	—	52 3/4 - 28 3/8	—	3.1
85	6,725.0	4.5	6.5	198.0	1,240	1,177.0	98,379	2.02	0.50	25	43 1/8 - 29	17.9	1.4
86	7,321.0	1.9	2.4	76.0	1,183	963.0	98,832	0.77	0.50	65	55 3/8 - 36 5/8	59.7	1.1
87	8,180.0	5.9	8.9	a319.0	1,421	900.0	101,423	a3.20	0.50	16	74 3/4 - 39 7/8	17.9	0.8
88	10,255.0	9.0	15.0	616.0	1,882	1,428.0	101,414	6.07	0.75	12	68 1/2 - 53 7/8	10.1	1.2

*Long-Term Price Score — Short-Term Price Score; see page 4a. STATISTICS ARE AS ORIGINALLY REPORTED. a-Before extraordinary credit of \$31.0 million (\$0.30 per share).

INCORPORATED:
April 15, 1925 — CA

PRINCIPAL OFFICE:
100 N.E. Adams St.
Peoria, IL 61629-7310
Tel.: (309) 675-1000

ANNUAL MEETING:
In April

NUMBER OF STOCKHOLDERS:
32,789

TRANSFER AGENT(S):
First Chicago Trust Company of N.Y.

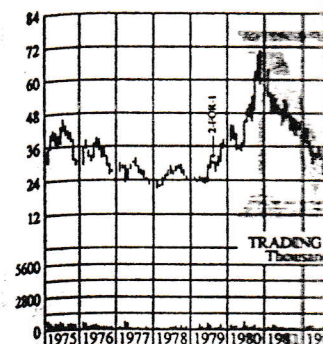
REGISTRAR(S):

INSTITUTIONAL HOLDINGS:
No. of Institutions: 597
Shares Held: 69,554,606

OFFICERS:
Chairman & C.E.O.
G. A. Schaefer
President
P. P. Donis
Secretary
R. R. Thornton
Treasurer
L. A. Kuchan

LISTED NYSE SYM. CBH LTPS+ 77.8

MEDIUM GRADE. EARNINGS HAVE



CBI Industries Inc. (formerly Chicago) engages in metal plate fabrication and designs, fabricates and erects metal plate systems that have applications in liquefied gases, petroleum and petrochemical processing, steelmaking, water treatment, exploration and production of oil and gas.

For the quarter ended 6/30/89, net income slipped 6.2% to \$7.6 million from \$8.1 million a year ago. Sales advanced 6.2% to \$376.4 million from \$354.1 million. Revenues of industrial gases and investments subsidiaries increased revenues while contracting subsidiaries decreased revenues.

Near-term prospects are positive. The market for traditional metal fabrication and construction work is benefiting from a strong work sold. CBI has reduced overhead costs at several facilities and has entered into

YEAR	GROSS REVS. (\$mil.)	OPER. PROFIT MARGIN %	RET. ON EQUITY %	NET INCOME (\$mil.)
79	640.8	8.6	18.4	a58.8
80	682.3	8.4	19.3	68.8
81	919.9	6.6	22.4	84.8
82	1,210.2	9.9	19.9	88.8
83	828.2	2.3	9.8	b41.1
84	960.3	9.3	7.5	38.8
85	1,571.5	7.6	—	cd47.7
86	1,155.2	5.4	2.8	e16.6
87	1,159.7	7.1	2.4	14.8
88	1,375.7	18.1	7.6	27.8

*Long-Term Price Score — Short-Term Price Score; see page 4a. STATISTICS ARE AS ORIGINALLY REPORTED. a-Before extraordinary credit of \$31.0 million (\$0.30 per share). b-Before extraordinary credit of \$31.0 million (\$0.30 per share). c-Before extraordinary credit of \$31.0 million (\$0.30 per share). d-Before extraordinary credit of \$31.0 million (\$0.30 per share). e-Before extraordinary credit of \$31.0 million (\$0.30 per share).

INCORPORATED:
1979 — DE
PRINCIPAL OFFICE:
800 Jorie Blvd.
Oak Brook, IL 60522-7001
Tel.: (312) 572-7000

ANNUAL MEETING:
In April

NUMBER OF STOCKHOLDERS:
10,000

TRANS. AGENT(S):
First C

REGISTRAR(S):
First C

INSTITUTIONAL HOLDINGS:
No. of
Shares

Yield (High % - Low %)

Dividend Payout Ratio (%)

Price-Earnings Ratio (High-Low)

Company	Yr. End	1984	1985	1986	1987	1988	1984	1985	1986	1987	1988	1984	1985	1986	1987	1988	1984	1985	1986	1987	1988
SPECIALTY & OTHER PRODUCERS (cont'd)																					
COPPERWELD CORP	DEC	NM - NM	NM - NM	NM - NM	15 - 6	8 - 4	NM	NM	NM	0	0	NM	NM	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	2.5 - 5.0	1.4 - 2.6	0.0 - 0.0	0.0 - 0.0	1.1 - 2.2
KEYSTONE CONS INDUSTRIES INC	DEC	NM - NM	NM - NM	NM - NM	20 - 5	NM - NM	NM	NM	NM	0	0	NM	NM	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
LUKENS INC	DEC	18 - 11	NM - NM	10 - 7	15 - 4	8 - 6	44	28	18	18	18	18	28	2.4 - 4.0	3.0 - 4.3	2.9 - 4.1	1.2 - 4.6	2.1 - 3.0	1.2 - 4.6	2.1 - 3.0	1.2 - 4.6
NATIONAL-STANDARD CO	SEP	10 - 6	69 - 50	31 - 24	NM - NM	9 - 7	11	154	83	NM	0	0	1.1 - 1.7	2.2 - 3.1	2.7 - 3.5	1.4 - 3.9	0.0 - 0.0	0.0 - 0.0	1.4 - 3.9	0.0 - 0.0	0.0 - 0.0
* NUCOR CORP	DEC	14 - 8	14 - 8	21 - 13	21 - 12	15 - 11	11	10	14	15	12	12	0.8 - 1.4	0.7 - 1.3	0.7 - 1.1	0.7 - 1.2	0.8 - 1.1	0.7 - 1.2	0.7 - 1.1	0.7 - 1.2	0.8 - 1.1
* QUANEX CORP	OCT	66 - 34	11 - 5	NM - NM	36 - 13	8 - 3	0	0	NM	0	4	4	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
* TIMKEN CO	DEC	17 - 13	NM - NM	NM - NM	NM - 54	18 - 11	51	NM	NM	128	30	30	3.0 - 4.1	3.4 - 4.4	1.9 - 2.5	1.2 - 2.4	1.1 - 2.6	1.2 - 2.4	1.9 - 2.5	1.1 - 2.6	1.1 - 2.6
MISCELLANEOUS SUPPLIERS																					
CLEVELAND-CLIFFS INC	DEC	11 - 7	15 - 11	NM - NM	11 - 5	9 - 4	43	69	NM	3	0	0	3.8 - 5.9	4.5 - 6.0	1.8 - 5.8	0.2 - 0.5	0.0 - 0.0	0.2 - 0.5	1.8 - 5.8	0.0 - 0.0	0.0 - 0.0
HANNA (M.A.) CO	DEC	NM - NM	NM - NM	NM - NM	12 - 7	6 - 4	NM	NM	NM	16	10	10	1.7 - 2.4	1.9 - 2.4	1.5 - 2.5	1.4 - 2.4	1.5 - 2.6	1.4 - 2.4	1.5 - 2.5	1.4 - 2.4	1.5 - 2.6
WEAN INC-PA	DEC	NM - NM	NM - NM	NM - NM	NM - NM	NM - NM	NM	NM	NM	NM	NM	NM	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
DIVERSIFIED MACHINERY																					
* BRIGGS & STRATTON	JUN	13 - 11	13 - 11	17 - 12	23 - 11	17 - 12	66	69	68	87	77	77	5.0 - 6.2	5.1 - 6.2	4.0 - 5.6	3.8 - 7.9	4.4 - 6.6	4.0 - 5.6	3.8 - 7.9	4.4 - 6.6	4.4 - 6.6
* COMBUSTION ENGINEERING INC	DEC	12 - 9	NM - NM	22 - 16	29 - 15	NM - NM	61	59	59	65	65	65	5.2 - 7.1	4.3 - 6.9	2.7 - 3.7	2.2 - 4.4	2.7 - 3.9	2.7 - 3.7	2.2 - 4.4	2.7 - 3.9	2.7 - 3.9
* COOPER INDUSTRIES INC	DEC	18 - 12	15 - 10	17 - 12	21 - 11	14 - 11	71	54	53	48	41	41	4.0 - 5.8	3.6 - 5.4	3.1 - 4.5	2.3 - 4.3	2.9 - 3.6	3.1 - 4.5	2.3 - 4.3	2.9 - 3.6	2.9 - 3.6
EMHART CORP	DEC	10 - 8	11 - 9	NM - NM	16 - 9	12 - 9	39	48	NM	44	41	41	4.0 - 5.2	4.2 - 5.3	3.3 - 4.6	2.8 - 4.8	3.4 - 4.4	3.3 - 4.6	2.8 - 4.8	3.4 - 4.4	3.4 - 4.4
* FOSTER WHEELER CORP	DEC	16 - 10	20 - 14	21 - 15	NM - NM	21 - 14	43	58	63	489	54	54	2.6 - 4.4	2.8 - 4.2	2.9 - 4.1	1.8 - 4.6	2.0 - 3.8	2.9 - 4.1	1.8 - 4.6	2.0 - 3.8	2.0 - 3.8
* INGERSOLL-RAND CO	DEC	21 - 13	15 - 12	14 - 11	23 - 11	15 - 10	96	69	54	53	35	35	4.7 - 7.3	4.6 - 5.9	3.8 - 5.1	2.3 - 4.6	2.3 - 3.4	3.8 - 5.1	2.3 - 4.6	2.3 - 3.4	2.3 - 3.4
MACHINE TOOLS																					
* ACME-CLEVELAND CORP	SEP	NM - NM	28 - 14	NM - NM	24 - 12	NM - NM	NM	57	NM	56	NM	NM	1.5 - 3.2	2.1 - 4.0	2.7 - 4.4	2.4 - 4.7	2.9 - 5.3	2.7 - 4.4	2.4 - 4.7	2.9 - 5.3	2.9 - 5.3
* BROWN & SHARPE MFG CO	DEC	7 - 4	15 - 9	NM - NM	NM - NM	26 - 16	7	11	NM	NM	43	43	1.0 - 1.5	0.7 - 1.2	1.3 - 2.3	1.6 - 2.6	1.7 - 2.6	1.3 - 2.3	1.6 - 2.6	1.7 - 2.6	1.7 - 2.6
* CINCINNATI MILACRON INC	DEC	44 - 25	NM - NM	27 - 18	NM - NM	26 - 18	90	73	73	NM	71	71	2.1 - 3.6	2.7 - 4.8	2.8 - 4.1	2.1 - 5.1	2.7 - 4.0	2.8 - 4.1	2.1 - 5.1	2.7 - 4.0	2.7 - 4.0
* CROSS & TRECKER CORP	SEP	92 - 49	31 - 22	NM - NM	NM - NM	NM - NM	242	84	NM	NM	NM	NM	2.8 - 5.0	2.7 - 3.8	2.9 - 6.2	0.0 - 0.0	0.0 - 0.0	2.9 - 6.2	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
GLEASON CORP	DEC	NM - NM	NM - 84	NM - NM	NM - NM	NM - NM	NM	0	0	0	NM	NM	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
* MONARCH MACHINE TOOL CO	DEC	37 - 23	27 - 21	66 - 43	NM - 99	53 - 33	123	113	267	667	174	174	3.3 - 5.5	4.1 - 5.4	4.0 - 6.2	3.3 - 6.7	3.3 - 5.2	4.0 - 6.2	3.3 - 6.7	3.3 - 5.2	3.3 - 5.2
AGRICULTURAL MACHINERY																					
* DEERE & CO	OCT	25 - 16	74 - 54	NM - NM	NM - NM	12 - 8	65	222	NM	NM	16	16	2.5 - 4.1	3.0 - 4.1	2.1 - 3.5	0.6 - 1.1	1.3 - 1.9	2.1 - 3.5	0.6 - 1.1	1.3 - 1.9	1.3 - 1.9
KUBOTA LTD -ADR	MAR	35 - 28	61 - 40	43 - 25	46 - 24	NA - NA	68	107	49	36	NA	NA	1.9 - 2.4	1.8 - 2.7	1.2 - 2.0	0.8 - 1.5	0.8 - 1.4	1.2 - 2.0	0.8 - 1.5	0.8 - 1.4	0.8 - 1.4
* VARIETY CORP	JAN	NM - NM	NM - 94	NM - NM	18 - 9	22 - 11	NM	0	NM	0	0	0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
POLLUTION CONTROLS																					
* BROWNING-FERRIS INDS	SEP	17 - 10	20 - 11	25 - 16	31 - 15	19 - 14	37	34	34	35	32	32	2.2 - 3.6	1.7 - 2.9	1.4 - 2.1	1.1 - 2.3	1.6 - 2.3	1.7 - 2.9	1.4 - 2.1	1.1 - 2.3	1.6 - 2.3
* WASTE MANAGEMENT INC	DEC	16 - 9	22 - 13	17 - 10	33 - 19	21 - 15	26	26	15	25	22	22	1.6 - 2.8	1.2 - 2.1	0.9 - 1.6	0.7 - 1.3	1.1 - 1.4	0.9 - 1.6	0.7 - 1.3	1.1 - 1.4	1.1 - 1.4
* ZURN INDUSTRIES INC	MAR	11 - 7	15 - 9	16 - 11	20 - 10	NA - NA	46	47	46	44	NA	NA	4.3 - 6.2	3.2 - 5.3	2.9 - 4.0	2.2 - 4.5	2.3 - 3.6	2.9 - 4.0	2.2 - 4.5	2.3 - 3.6	2.3 - 3.6
CONSTRUCTION AND MATERIAL HANDLING EQUIPMENT																					
AMIDURA CORP	DEC	NM - NM	NM - NM	NM - NM	21 - 8	16 - 7	NM	NM	NM	0	0	0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
* CATERPILLAR INC	DEC	NM - NM	21 - 14	72 - 48	23 - 12	11 - 9	NM	25	65	16	12	12	2.4 - 4.4	1.2 - 1.7	0.9 - 1.4	0.7 - 1.3	1.1 - 1.4	0.9 - 1.4	0.7 - 1.3	1.1 - 1.4	1.1 - 1.4
* CLARK EQUIPMENT CO	DEC	30 - 18	NM - NM	NM - NM	NM - NM	14 - 9	86	NM	NM	NM	0	0	2.8 - 4.7	3.4 - 4.6	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
MISCELLANEOUS INDUSTRIAL MANUFACTURING																					
* BLACK & DECKER CORP	SEP	15 - 9	NM - NM	52 - 30	28 - 14	15 - 10	30	NM	118	42	24	24	2.0 - 3.4	2.4 - 3.7	2.3 - 4.0	1.5 - 3.1	1.6 - 2.3	2.3 - 4.0	1.5 - 3.1	1.6 - 2.3	1.6 - 2.3
CURTIS-WRIGHT CORP	DEC	NM - 78	NM - NM	13 - 10	12 - 8	11 - 9	308	NM	32	28	31	31	2.4 - 4.0	2.7 - 3.9	2.5 - 3.2	2.3 - 3.7	2.9 - 3.4	2.5 - 3.2	2.3 - 3.7	2.9 - 3.4	2.9 - 3.4
* DOVER CORP	DEC	14 - 10	16 - 11	20 - 15	24 - 13	17 - 12	28	30	37	31	28	28	2.0 - 2.7	1.9 - 2.6	1.9 - 2.4	1.3 - 2.3	1.7 - 2.3	1.9 - 2.6	1.3 - 2.3	1.7 - 2.3	1.7 - 2.3
* ILLINOIS TOOL WORKS	DEC	12 - 9	29 - 22	17 - 10	24 - 12	16 - 11	26	54	23	19	17	17	2.1 - 2.9	1.9 - 2.5	1.3 - 2.3	0.8 - 1.5	1.0 - 1.5	1.3 - 2.3	0.8 - 1.5	1.0 - 1.5	1.0 - 1.5
* INTERLAKE CORP	DEC	8 - 6	11 - 9	16 - 9	12 - 7	12 - 10	39	51	48	29	39	39	5.1 - 6.3	4.8 - 6.0	3.1 - 5.3	2.5 - 4.0	3.1 - 3.8	4.8 - 6.0	2.5 - 4.0	3.1 - 3.8	3.1 - 3.8
* JOHNSON CONTROLS INC	SEP	10 - 8	11 - 8	15 - 10	18 - 9	14 - 9	35	39	42	48	39	39	3.4 - 4.4	3.7 - 4.8	2.8 - 4.2	2.7 - 5.2	2.9 - 4.4	3.7 - 4.8	2.8 - 4.2	2.7 - 5.2	2.9 - 4.4
* PARKER-HANNIFIN CORP	JUN	14 - 9	13 - 9	16 - 10	26 - 13	18 - 12	39	36	38	43	37	37	2.8 - 4.1	2.8 - 3.9	2.5 - 3.8	1.6 - 3.3	2.1 - 3.1	2.8 - 3.9	1.6 - 3.3	2.1 - 3.1	2.1 - 3.1
RECE CORP	DEC	24 - 17	86 - 47	69 - 41	26 - 13	16 - 12	0	0	0	0	25	25	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
* SPS TECHNOLOGIES INC	DEC	15 - 9	18 - 10	17 - 12	22 - 9	12 - 7	36	41	34	44	27	27	2.5 - 3.8	2.3 - 4.1	2.0 - 2.9	2.0 - 4.6	2.3 - 4.2	2.3 - 4.1	2.0 - 2.9	2.0 - 4.6	2.3 - 4.2
* SNAP-ON TOOLS CORP	DEC	13 - 9	15 - 11	20 - 13	22 - 11	17 - 12	32	40	38	33	32	32	2.5 - 3.4	2.7 - 3.6	1.9 - 3.0	1.5 - 2.9	2.0 - 2.7	2.7 - 3.6	1.5 - 2.9	2.0 - 2.7	2.0 - 2.7
* STARRETT (L.S.) CO -CL A	JUN	13 - 10	12 - 8	13 - 10	13 - 9	12 - 9	44	30	31	27	26	26	3.3 - 4.2	2.6 - 3.6	2.4 - 3.1	2.1 - 3.1	2.2 - 3.0	2.6 - 3.6	2.4 - 3.1	2.1 - 3.1	2.2 - 3.0
STEEGO CORP	MAR	NM - NM	NM - 81	NM - NM	NM - NM	NA - NA	193	NM	31	NM	NA	NA	2.6 - 4.2	1.5 - 2.4	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0	1.5 - 2.4	0.0 - 0.0	0.0 - 0.0	0.0 - 0.0
SUNDSTRAND CORP	DEC	14 - 9	14 - 10	27 - 20	35 - 19	NM - NM	50	45	74	97	24	24	3.5 - 5.2	3.3 - 4.5	2.8 - 3.7	2.8 - 5.0	3.1 - 4.3	3.3 - 4.5	2.8 - 3.7	2.8 - 5.0	3.1 - 4.3
* TRINOVIA CORP	DEC	9 - 7	9 - 7	29 - 17	21 - 10	14 - 10	21	23	51	25	24	24	2.5 - 3.2	2.6 - 3.2	1.8 - 3.1	1.2 - 2.6	1.7 - 2.4	2.6 - 3.2	1.8 - 3.1	1.2 - 2.6	1.7 - 2.4

CATERPILLAR INC.

CAPITAL STRUCTURE
LONG TERM DEBT

Issue	Rating	Amount Outstanding	Times Charges Earned 1988 1987	Interest Dates	Call Price	Price Range 1988 1987
Issue 5.30s, 1992	A2	\$15,000,000		A&O 1	100.00	91 3/8 - 88 5/8 93 1/8 - 88
debenture 6 7/8s, 1992	A2	22,000,000		J&D 1	100.00	94 3/4 - 91 98 1/8 - 93
debenture 8 6/8s, 1999	A2	70,000,000		M&N 1	102.58	97 1/2 - 91 1/2 86 3/4 - 90
debenture 8 3/4s, 1999	A2	56,000,000		M&N 1	103.00	97 - 93 3/4 91 - 91 7/8
debenture 8s, 2001	A2	132,000,000	4.19 3.20	M&N 1	103.60	93 - 85 80 1/8 - 84 3/4
debenture 10 1/8s, due 1998-2017	A2	99,000,000		J&D 1	109.25	101 5/8 - 94 3/4 99 1/8 - 93 1/2
debenture 6s, 2007	A2	113,000,000			100.00	70 1/4 - 64 3/8 65 1/4 - 62
three-year extendible notes, due 1997	A2	13,000,000		J&J 1	100.00	103 - 97 3/8 101 1/2 - 100 5/8
notes, due 1993	A2	100,000,000		J&D 1	N.C.	105 1/4 - 98 3/8 100 1/2 - 100 5/8
Other long term debt		\$6,000,000				

SHORT-TERM DEBT

Issue	Rating	Amount Outstanding	Interest Dates	Call Price	Price Range 1988 1987
Financial Services N.V.					
Coupon Gtd. notes, due 1994	A2	\$68,000,000		100.00	
Coupon Gtd. notes, due 1992	A2	184,000,000			

CAPITAL STOCK

Issue	Par Value	Rating	Shares Outstanding	Earned per Sh. 1988 1987	Divs. per Sh. 1988 1987	Call Price	Price Range 1988 1987
Common	No par		101,410,534	\$26.07 \$23.51	\$0.75 \$0.50		68 1/2 - 53 7/8 74 3/4 - 39 7/8

Subject to change, see text. Based on average shares as reported by company, 1987, \$3.20 bef. extraord. credit. See text.

HISTORY

Incorporated in Delaware on May 22, 1986 as Caterpillar Tractor Co. incorporated on May 11, 1925, in California to merge C.L. Best Co., and Holt Manufacturing Co. In 1928 Russell Grader Manufacturing Co. (discontinued Feb. 12, 1929).

In 1951, acquired Trackson Co., Milwaukee, manufacturer of front-end shovels and side-boom loaders as auxiliary equipment for Caterpillar tractors, which operated as a wholly-owned subsidiary until dissolved in 1956.

In Aug. 1956, issued 20,000 common shares in Davenport Manufacturing Co., former parts manufacturing subcontractor for Caterpillar, with plant in Davenport, Iowa (dissolved Dec. 31, 1959).

In 1965, in a "pooling of interests", 1,891,678 shares of common stock were issued for the net assets of Towmotor Corp., maker of industrial lift trucks and tractors, material carriers and parts.

In Aug. 1981, Co. acquired International Harvester's Solar Turbine International division for \$305,000,000.

In July 1985 Sunstrand Corp. acquired the Caterpillar division of Solar Turbines Inc., a wholly owned subsidiary of Co. for \$102,000,000 in cash plus deferred payments of \$19,000,000 over seven years.

In March 1988, Caterpillar Financial Services Co., a wholly owned subsidiary of Co. has formed a new Australian subsidiary, Caterpillar Financial Australia Limited. The wholly owned subsidiary will provide a full range of competitive retail and wholesale financing for Caterpillar dealers and customers in Australia.

In June 22, 1988, Co. acquired Carter Machinery Company, Inc., its dealer headquartered in VA Co. will operate the dealership as a wholly owned subsidiary of Co. Terms of the acquisition, which includes among other things an exchange of shares between the two firms. The Co. received 1,128,558 shares of CO. common stock in the acquisition.

Proposed Joint Venture: In July 1988, Co. and Indian Motors Ltd. of Calcutta, India, signed a joint venture agreement to manufacture certain models of Co.'s diesel and natural gas engines. The joint venture, which requires approval of the Indian government, will produce and sell four models of Co.-designed engines for a wide range of applications.

A license agreement established with Hindustan Motors in 1985 for the manufacture of Co.'s engines will be transferred to the joint venture.

BUSINESS

Caterpillar Inc. together with its consolidated subsidiaries designs, manufactures and markets products in two principal categories:

(1) Earthmoving, construction, and material handling machinery such as—track, wheel, and crawler tractors, track and wheel loaders, lift trucks, self guided materials handling vehicles, motor graders, wheel tractor-scraper, and wheel excavators, backhoe loaders, track and wheel skidders, log loaders, tree harvestors, and highway trucks, paving products, and related products.

(2) Engines for earthmoving and construction machinery, on-highway trucks and locomotives, and for petroleum, agricultural, industrial, and marine applications; electric power generation systems and related parts. Caterpillar diesel and natural gas engines meet power needs ranging from 1,000 horsepower (31 to 5,440 kilowatts); and generator set configurations, from 45 to 4,910 kilowatts. Turbines range from 1,340 to 23,200 horsepower (1,000 to 17,300 kilowatts); and, in generator set configurations, from 950 to 17,000 kilowatts.

The Company conducts its operations in both domestic and foreign markets, including intense price competition. It places great emphasis in its competitive activities on high quality and performance of its prod-

ucts and the service support for such products which is supplied by its dealers. Although no one competitor is believed to produce all of the same types of machines and engines produced by the Company, there are numerous companies, large and small, who compete with the Company in the sale of each of its products.

The Company's products are sold primarily under the marks "Caterpillar", "Cat" and "Solar". The Company is also introducing two new trademarks. Machines are distributed principally through a worldwide organization of independent dealers, approximately 87 located in the United States and 132 located outside the United States. Worldwide these dealers have more than 1,100 places of business. Diesel and natural gas engines are sold through the worldwide dealer organization and to other manufacturers for use in products manufactured by them. Caterpillar dealers do not deal exclusively in the Company's products, although in most cases sales and servicing of the Company's products are the dealer's principal business. Turbines are sold through a sales force employed by Solar Turbines Incorporated, a wholly owned subsidiary, or its subsidiaries and associated companies. These employees are from time to time assisted by contract personnel. Caterpillar Financial Services Corporation, a wholly owned subsidiary, provides financing of sales and leases of the Company's products for Caterpillar dealers and customers.

The Company owns a number of patents and trademarks relating to the products manufactured by it, which have been obtained over a period of years. These patents and trademarks have been of value in the growth of the Company's business and may continue to be of value in the future. The Company does not regard any segment of the Company's business as being dependent upon any single patent or group of patents.

Sales by Business Segments (in millions \$):

	1988	1987	1986
Mach. & equip.	8,200	6,530	5,760
Engines & related parts	2,050	1,650	1,560
Total	10,250	8,180	7,320

PROPERTIES

Manufacturing activities are carried on in seventeen plants in the United States, three in France, two each in Brazil, and one each in Australia, Belgium, Canada, Indonesia, Mexico and the United Kingdom. Remanufacturing is carried on in four plants, two in the United States, one each in Canada and Mexico. These facilities have a total area under roof of 45,500,000 square feet, of which approximately 36,000,000 square feet are used for manufacturing, and 448,000 square feet for remanufacturing. All except 748,000 square feet of this property is owned in fee. Leased premises in San Diego, California, total 665,000 square feet, for which the lease will expire on July 31, 1993.

Plant were closed in Davenport, Iowa and in Bettendorf, Iowa in 1988, reducing manufacturing space by approximately 2,630,000 square feet. Closing of the Dallas, Oregon plant is expected to be completed in late 1989. This will reduce total manufacturing space by an additional 330,000 square feet. Other announced consolidations at certain U.S. plants will reduce manufacturing space by approximately 3,000,000 square feet within the next several years.

Four major parts warehousing and distribution facilities are located in the United States, and eight are located outside the U.S. All of these facilities are owned in fee (except for 19,000 square feet which is leased at the Johannesburg facility). In addition, there are thirteen emergency parts depots and service centers located in the United States and three outside the U.S. (in Australia, Canada and the Republic of Singapore). In the U.S. and Canada, nine of these emergency parts depots are owned in fee and the others are leased. These leased facilities are located in Anchorage, Alaska; New Orleans, Louisiana; Ramsey, New Jersey; and

Odessa, Texas. The Odessa facility is scheduled to be closed in March 1989. The emergency parts depots which were previously leased in Australia, Singapore and San Diego, California have been consolidated with existing warehouse facilities. The Company also owns a distribution center for lift trucks in New Orleans, Louisiana, which contains 81,000 square feet.

All of the above facilities operate year round, and generally, with the exception of three parts depots and the lift truck distribution center, on a two-shift basis.

In addition, the Company owns buildings in or near Peoria, Illinois, totaling 3,000,000 square feet of floor space which include an Administration Building, a Data Processing facility and a Technical Center for Engineering and Research. Research facilities also include a 2,532 acre proving ground near Peoria and an 8,626 acre proving ground near Phoenix, Arizona. An office building in Geneva, Switzerland has approximately 200,000 square feet of office space, is located on 4 acres of land and is the headquarters of Caterpillar Overseas, S.A., a wholly-owned subsidiary. These properties are owned in fee.

On June 22, 1988, the Company purchased Carter Machinery Company, Incorporated, its dealer headquartered in Salem, Virginia. This facility has a total area of 153,000 square feet. There are also twelve distribution stores located in Virginia and West Virginia, totaling 303,000 square feet. All of these facilities are owned in fee, except for four leased facilities (Abington, Newport News and Oakwood, Virginia and Pineville, West Virginia).

The Company's manufacturing operations are highly integrated. As a result, several of the Company's plants are involved in the manufacture of both machines and engines. Four plants in the United States are primarily involved in the production of diesel and natural gas engines for incorporation into the Company's machines and for sale to other equipment manufacturers and dealers. Four other plants in the United States and one outside the United States are involved solely in the production of turbine engines and related systems components for Solar Turbines Incorporated. Three plants (two in the United States and one outside the United States) are involved in the manufacture of paving products. All other plants are involved primarily in the production of machines. Approximately 21% of the Company's manufacturing space worldwide is utilized for the manufacture of diesel engines and approximately 3% of the Company's space is utilized for the manufacture of turbine engines and components. All of the Company's distribution facilities, with the exception of those related to Solar, are involved in the storage and distribution of parts for both machines and engines. Also, the research and development activities carried on at the Technical Center involve both machines and engines.

Affiliated companies (50% owned by the Company) are located in the United States, Japan, India and Italy. Shin Caterpillar Mitsubishi Ltd. (formerly Caterpillar Mitsubishi Ltd.) has a 2,700,000 square foot plant near Tokyo, Japan; and a 745,000 square foot facility at Akashi, Japan; Tractor Engineers Limited has a 64,000 square foot plant near Bombay, India; Mec-Track, S.p.A. has a 130,000 square foot plant near Bazzano, Italy; and Advanced Filtration Systems Inc. has a 120,000 square foot facility at Champion, Illinois.

SUBSIDIARIES

Caterpillar Americas Co. (Del.)
Caterpillar of Australia Ltd. (Australia)
Caterpillar Brasil S.A. (Brasil)
Caterpillar Capital Co., Inc. (Del.)
Carter Machinery Co., Inc. (Del.)
Advanced Filtration Systems, Inc. (Del.) (50%)
Caterpillar Paving Products, Inc. (Ok)
Caterpillar MHI Marketing Ltd. (Japan)
Mac-Track S.p.A. (Italy) (50%)
Rapidparts (Mich.) (50%)
Caterpillar Materials Rontiers S.A. (France)
Caterpillar Insurance Services, Inc. (Ill.)

Caterpillar Commercial N.V. (Belgium)
 Caterpillar of Delaware, Inc. (Del.)
 Caterpillar Industrial Products, Inc. (Del.)
 Caterpillar Export Co. (Del.)
 Caterpillar Export Ltd. (Virgin Islands)
 Caterpillar Finance Corp. (Del.)
 Caterpillar of Canada Ltd. (Canada)
 Caterpillar Overseas Credit Corp. S.A. (Switzerland)
 Caterpillar Financial Services Corp. (Del.)
 Equipment Financing Associates (Ill.) (20%)
 Caterpillar Financial Australia Limited
 Caterpillar Financial Services Ltd. (Canada)
 Caterpillar Financial Services N.V. (Netherlands Antilles)
 Caterpillar Industrial Inc. (Ohio)
 Caterpillar Insurance Co. Ltd. (Bermuda)
 Caterpillar Logistics Services Inc. (Del.)
 Caterpillar Overseas S.A. (Switzerland)
 Caterpillar (Africa) (Pty) Ltd. (South Africa)
 Caterpillar Belgium S.A. (Belgium)
 Caterpillar Group Services S.A. (Belgium)
 Caterpillar Far East Ltd. (Hong Kong)
 Caterpillar Australasia Ltd. (Hong Kong)
 Caterpillar China Ltd. (Hong Kong)
 Caterpillar France S.A. (France)
 Shin Caterpillar Mitsubishi Ltd. (Japan) (50%)
 CM General Services Ltd. (Japan)
 Caterpillar (U.K.) Ltd. (England)
 P.T. Natra Raya (Indonesia) (80%)
 S.A. des Fonderies et Aciéries de Paris-Seine (France) (99.9%)
 Solar Turbines Canada Ltd. (Canada)
 Solar Turbines S.A. (France)
 Tractor Engineers Ltd. (India) (50%)
 Caterpillar Panamerican Co. (Del.)
 Caterpillar Services Ltd. (Del.)
 Caterpillar Venture Capital, Inc. (Del.)
 Caterpillar World Trading Corp. (Del.)
 CATPAC Two, Inc. (Del.)
 CONEK S.A. de C.V. (Mexico)
 Inmobiliaria CONEK, S.A. (Mexico)
 Production Technology Inc. (Del.)
 Solar Turbines Inc. (Del.)
 Solar Turbines International Co. (Del.)
 Solar Turbines Overseas Ltd. (Del.)
 Energy Services International Ltd. (Bermuda)
 Turbines Solar S.A. de C.V. (Mexico)
 Equipment Financing Associates is 80% owned by General Electric Credit Corp.
 Caterpillar Mitsubishi Ltd. is 50% owned by Mitsubishi Heavy Industries, Ltd.
 P.T. Natra Raya is 20% owned by P.T. Trakindo Utama.
 S.A. des Fonderies et Aciéries de Paris-Seine is owned 99.9% by Caterpillar Overseas S.A. Qualify-

ing shares and minority interests comprise less than 1% of present ownership.

Tractor Engineers Ltd. is 50% owned by Larsen & Toubro, Ltd.

MANAGEMENT

Officers
 G.A. Schaefer, Chmn.
 D.V. Fites, Pres. & Chief Oper. Off.
 G.S. Flaherty, Exec. Vice-Pres.
 P.C. Guerindon, Exec. Vice-Pres.
 J.W. Wogslund, Exec. Vice-Pres.
 R.R. Thornton, Sec.
 L.A. Kuchan, Treas.
 J.W. Kenning, Contr.
 S.L. Holt, Asst. Sec.

Vice-Presidents
 G.A. Barton
 B.P. Sorel
 C.E. Rager
 R.D. Sours
 J.N. Hanson
 J.D. Winters
 K.G. Johnson
 R.A. Benson
 D.F. Coonan
 R.C. Dryden
 D.A. Lewis
 F.N. Grimsley
 Lawrence Williams
 C.N. Fangman
 W.M. Zimmerman

Directors

(Showing Principal Corporate Affiliations)

Lilyan H. Affinito, Vice-Chmn., MAXXAM Group Inc.; member of Board of Trustees, Cornell University; Dir., National Multiple Sclerosis Society; MAXXAM Group Inc., Chrysler Corp., The Ogilvy Group, Tambrands, Inc., Jostens Inc., Lillian Vernon Corp. and Metropolitan Transit Authority.

Donald V. Fites, Exec. Vice-Pres. of Co.; Dir., First National Bank of Peoria, Keep America Beautiful, Farm & Industrial Equipment Institute; Trustee, Farm Foundation, The Methodist Medical Center of Illinois, Knox College; and member of Salvation Army Advisory Board.

John W. Fondahl, Charles H. Leavell Professor of Civil Engineering at Stanford University, Stanford, Cal.

Louis V. Gerstner, Jr., Pres., American Express Co.; Dir., American Express Co., Lincoln Center for the Performing Arts, Melville Corp., Squibb Corp., The New York Times Co., and Shearson Lehman Holdings Inc.

Robert E. Gilmore, Former Pres. & Chief Oper. Off. of Co.; Dir., Santa Fe Southern Pacific Corp., Santa Fe Pacific Pipeline Partners; member, Associate Board of Trustees of Bradley Univ.

W.H. Helmerich, III, Chmn., Chief Exec. Off. of Co.; Dir., Helmerich & Payne, Inc.; Vice-Chmn. & Dir., Banks of Mid-America; Dir., First National Bank and Trust Co. of Tulsa, Independent Petroleum Association of America, Oklahoma Health Research Foundation, Oklahoma Health Foundation, Inc., Atwood Oceanics, Inc., White Corp. and Combustion Engineering, Inc.; Hillcrest Medical Center, Retina Research Foundation, and The Northwestern Mutual Life Insurance Co. (Milwaukee).

Charles F. Knight, Chmn., Chief Exec. Off. of Co.; Dir., Emerson Electric Co.; Trustee, Botanical Garden, Olin Foundation and Washington Univ.; Dir., Barnes Hospital, Baxter International Inc., Southwestern Bell Corp., The Petroleum Company p.l.c., London England, and Anheuser-Busch Cos. Inc.

Lee L. Morgan, Retired Chmn. & Chief Exec. Off. of Co.; Dir., Minnesota Mining & Manufacturing Co., Mobil Corp., The Boeing Company, Management Inc. and the New York Stock Exchange, Inc.; Trustee, Committee for Economic Development and Monmouth College.

George A. Schaefer, Chmn. & Chief Exec. Off. of Co.; Dir., First National Bank of Chicago, Chicago Corp. and Helmerich & Payne, member, Board of Trustees, Bradley University and Proctor Community Hospital.

Rawleigh Warner, Jr., Former Chmn. & Chief Exec. Off. & Dir., Mobil Corp.; Dir., American Express Co., American Telephone & Telegraph Co., Chemical Banking Corp., Chemical Allied-Signal, Inc. and Squibb Corp.

James W. Wogslund, Exec. Vice-Pres. of Co.; Dir., Peoria Area Community Foundation, Peoria Mutual Insurance Co. and Commercial National Bank, Peoria; Trustee, Eureka College, Eureka, Ill.

Jerry R. Junkins, Chmn., Pres. & Chief Exec. Off., Texas Instruments, Inc.; Dir., Procter & Gamble Co.; member, Dallas Citizens Council and Greater Dallas Chamber of Commerce.

Auditors: Price Waterhouse.

Shareholder Relations: Sona L. Holt, Asst. Treas. Tel: (309) 675-4619.

Annual Meeting: In April.

No. of Stockholders: Dec. 31, 1988, 32,789.

No. of Employees: Dec. 31, 1988, 60,558.

General Offices: 100 N.E. Adams St., Peoria, Ill. 61629-7310. Tel: (309) 675-1000.

INCOME ACCOUNTS

COMPARATIVE CONSOLIDATED INCOME ACCOUNT, YEARS ENDED DEC. 31 (in millions of dollars)

	1988	1987
Sales	10,255	8,180
Revenues of financial subsidiaries	180	114
Total sales & revenues	10,435	8,294
Cost of goods sold	8,011	6,523
Selling, general & administrative expense	1,242	1,071
Research & development expenses	182	159
Interest expense of financial subsidiaries	76	43
Provision for plant closing & consolidation costs		
Operating profit	924	498
Interest expense — excluding financial subsidiaries	264	209
Balance	660	289
Other income	182	170
Provision for income taxes	262	118
Profit of consolidated companies	580	341
Equity in profit (loss) of affiliated companies	36	(22)
Profit — before extraordinary credit	616	319
Extraordinary credit		(31)
Net income	616	350
Profit employed in the business, beg. year	2,656	2,363
Common dividends	88	57
Profit employed in the business, year end	3,184	2,656
SUPPLEMENTARY P. & L. DATA:		
Deprec., depletion & amort.	434	425
Maintenance & repairs	453	351
Research & development	182	159
Restated for the adoption of SFAS 94, "Consolidation of All Majority-owned Subsidiaries"		
Includes related portions of items shown under "Supplementary P & L data" below statement.		
Tax benefit from foreign tax credit carryforwards.		
Consolidated Statement of Cash Flows, years ended Dec. 31 (in million \$):		
Cash flows from operating activities:	1988	1987
Profit	616	350
Adjustments for noncash items:		
Depreciation & amortization	434	425
Other	(74)	144
Changes in assets and liabilities:		
Receivables	(355)	(319)
Refundable income taxes	15	(34)
Inventories	(598)	(124)
Payable to material suppliers & others	348	252
Other, net	(39)	(80)
Net cash provided by operating activities	347	614
Cash flows from investing activities:		
Expend. for land, build, mach., & equip.	(793)	(491)
Pro. from dis. of land, build, mach. & equip.	30	12
Invest. in & adv. to affil. cos.	(24)	(65)
Add. to financial sub.'s receiv.	(833)	(580)
Collections of fin. sub.'s receiv.	411	200

ll, Chmn., Chief Exec. Of
ayne, Inc.; Vice-Chmn. &
ica; Dir., First National
Tulsa, Independent Press
merica, Oklahoma
n, Oklahoma Health
wood Oceanics, Inc.
ion Engineering, Inc.
nter, Retina Research
western Mutual Life

Chmn., Chief Exec. Of
etric Co.; Trustee,
lin Foundation and
rnes Hospital, Baxter
western Bell Corp., The
y p.l.c., London England,
Inc.

Retired Chmn. & Chief
nesota Mining & Manu-
The Boeing Company,
and the New York
ustee, Committee for Econ-
onmouth College.

er, Chmn. & Chief Exec.
National Bank of Chicago
d Helmerich & Payne
Trustees, Bradley Can-
unity Hospital.

er, Jr., Former Chmn. Of
Mobil Corp.; Dir., Amer-
ican Telephone & Tele-
nking Corp., Chemical
and Squibb Corp.

land, Exec. Vice-Pres. of
Community Foundation, Pa-
urance Co. and Commis-
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ruments, Inc.; Dir., Presi-
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elations: Sona L. Hol-
75-4619.

In April.

ers: Dec. 31, 1988, 32,788.

Dec. 31, 1988, 60,558.

100 N.E. Adams St., Post
309) 675-1000.

1988	1987
10,255	8,180
180	114
10,435	8,294
8,011	6,523
1,242	1,071
182	159
76	43

924	498
264	209

660	289
182	170
262	118

580	341
36	(22)
616	319
616	(31)

616	350
2,656	2,363
88	57
3,184	2,656

434	425
453	351
182	159

434	425
453	351
182	159

434	425
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434	425
453	351
182	159

434	425
453	351
182	159

434	425
453	351
182	159

434	425
453	351
182	159

for investing activities
financing activities:
incl. treas. shs. issued
shares purchased
long-term debt issued:
financial subsidiaries
subsidiaries
long-term debt:
financial subsidiaries
subsidiaries
borrowings, net:
financial subsidiaries
subsidiaries
provided by financing activities
rate changes on cash
& short-term investments
the adoption of SFAS 94, "Consolidation of All Majority-owned Subsidiaries"

SHEETS

COMPARATIVE CONSOLIDATED BALANCE SHEET, AS OF DEC. 31

(in millions of dollars)

	1988	1987	1986
Investments	74	155	166
	2,669	2,174	1,808
Taxes	114	130	92
Prepaid expenses allocable to the following year	474	224	208
	1,986	1,323	1,211
Assets			
Machinery & equipment	5,317	4,006	3,485
	6,385	6,303	6,317
	3,583	3,836	3,886
	2,802	2,467	2,431
Original cost	107	96	97
Depreciation	71	47	60
Advances to affiliated companies	288	227	185
Advances to affiliated companies	902	665	413
Advances to affiliated companies	199	123	90
	9,686	7,631	6,761
	1,072	623	696
	1,495	1,351	1,182
	485	431	450
	30	19	12
	118	48	10
	235	286	122
	3,435	2,758	2,472
	1,953	1,287	1,134
	185	21	6
	824	827	714
	3,184	2,656	2,363
	105	82	72
	9,686	4,113	3,565
	6,866	7,631	6,761
	1,882	1,248	1,013
	780	491	331
	(217)	(135)	(93)
	(481)	(370)	(148)
	417	412	436
	(175)	(102)	(72)
	(495)	(360)	(79)

ACCOUNT—ANALYSIS

RESERVE—ANALYSIS

the adoption of SFAS 94, "Con-
Majority-owned Subsidiaries"

last-in, first-out method.
inventories are stated on

and work-in-process,
goods, \$1,096,000,000; sup-
plies, \$1,986,000,000.

	Cost	Related Reserves
	2,134	
	2,776	
	455	
	371	3,583
	23	
	224	
	402	
	6,385	3,583

treasury shs.: 1988, 23,470.

ation of fully depreciated

equity in Caterpillar Mitsubishi

Engineers Ltd., India; Mec-

Caterpillar MHI Marketing Ltd.,

Inc., Michigan; Advanced

Delaware and Turbines Solar

Accounting Policies

SOLIDATION — The accompa-

ments include the accounts of

all of its subsidiaries. In the

1988, the company adopted State-

Accounting Standards (SFAS) 94,

All Majority-owned Subsidiaries."

the financial statements are

ously, these subsidiaries were reported on an equity basis. Prior years' financial statements have been restated for comparability and certain reclassifications have been made to conform prior years' data to the current format. Adopting the new accounting standard had no effect on consolidated profit, net assets, ownership, or the financial strength of the company.

The affiliated companies (50% interest or less) are accounted for by the equity method. Accordingly, the company's share of the affiliates' profit is included in the Consolidated Results of Operations as "Equity in profit (loss) of affiliated companies" and the cost of the company's investments in and advances to these affiliates plus its share of their retained profits are included in Consolidated Financial Position as "Investments in and advances to affiliated companies."

B. STATEMENT OF CASH FLOWS — In December 1988, the company adopted SFAS 95, "Statement of Cash Flows," and restated previously reported changes in financial position for 1987 and 1986. For purposes of this statement, the company considers short-term investments, which consist primarily of highly liquid investments with original maturities of three months or less, to be cash equivalents.

C. SALES AND REVENUE RECOGNITION — Sales of machines and engines are generally unconditional sales that are recorded when invoiced to independently owned and operated dealers and customers.

Revenues of financial subsidiaries primarily represent finance and rental revenues of Caterpillar Financial Services Corporation, a wholly owned subsidiary of the company. Finance revenues are

recognized over the term of the contract at a constant rate of return on the scheduled uncollected principal balance, and rental revenues are recognized in the period earned.

D. INVENTORIES — With minor exceptions, inventories are stated on the basis of the LIFO (last-in, first-out) method of inventory valuation. This method was first adopted for the major portion of inventories in 1950.

If the FIFO (first in, first-out) method had been in use, inventories would have been \$1,611,000,000, \$1,628,000,000, and \$1,634,000,000 higher than reported at December 31, 1988, 1987, and 1986, respectively.

E. DEPRECIATION — Depreciation is computed principally using accelerated methods. These methods result in a larger allocation of the cost of buildings, machinery, and equipment to operations in the early years of lives of assets than does the straight-line method, which allocates costs evenly over the lives of assets. If the straight-line method had always been used, "Buildings, machinery, and equipment — net" would have been \$596,000,000, \$659,000,000, and \$704,000,000 higher than reported at December 31, 1988, 1987, and 1986, respectively.

When the asset becomes fully depreciated, its cost is eliminated from both the asset and the accumulated depreciation accounts.

F. AMORTIZATION — The cost of purchased intangibles is amortized using the straight-line method. Amortization periods are based on estimated remaining useful lives which, at December 31, 1988, averaged 16 years. Accumulated amortization was \$143,000,000, \$126,000,000, and \$113,000,000, at December 31, 1988, 1987, and 1986, respectively.

	1988	1987	1986
	\$6.07	\$3.45	\$0.77
	\$6.07	\$3.20	\$0.77
	\$6.07	\$3.51	\$0.77
	\$0.75	\$0.50	\$0.50
	68½-53½	74½-39½	55½-36½

FINANCIAL & OPERATING DATA (Cont'd):

Net tang. assets per sh. — common	\$94.81	\$40.09
Times charges earned:		
Before income taxes	4.19	3.20
After income taxes	3.20	2.43
Price Range —		
deb. 5/30s, 1992	91 1/8-88 1/8	93 1/8-88
deb. 6/1s, 1992	94 1/8-91	98 1/8-93
deb. 8/60s, 1999	97 1/2-91 1/2	100 1/2-86 1/4
deb. 8/1s, 1999	97-93 1/4	100 1/4-91
deb. 8s, 2001	93-85	94-80 1/4
deb. 10 1/8s, 2017	101 1/8-94 1/4	99 1/8-93 1/2
deb. 6s, 2007	70 1/4-64 1/4	65 1/4-62
8.75% ext. nts., 1997	103-97 1/4	101 1/2-100 1/4
9 1/8% nts., 1993	105 1/4-98 1/4	100 1/4-99 1/4
Net tang. assets per \$1,000 lg. tm. debt	\$5.923	\$4.159
Net curr. assets per \$1,000 lg. tm. debt	\$964	\$970
Number of shares — common (year end)	101,414,138	101,422,711
— Common (average)	101,410,534	99,668,010
Financial and Operating Ratios		
Curr. assets ÷ curr. liabilities	1.55	1.45
% cash & secur. to current assets	1.39	3.87
% inventory to curr. assets	37.35	33.03
% net curr. assets to net worth	19.43	30.34
% property depreciated	56.12	60.86
% annual depr. to gross property	6.80	6.74
Capitalization:		
% long term debt	16.52	23.74
% deferred inc. taxes	1.56	0.39
% common stk. & surplus	81.92	75.87
Sales ÷ inventory	5.16	6.18
Sales ÷ receivables	3.84	3.76
% sales to net property	365.99	331.58
% sales to total assets	105.87	107.19
% net income to total assets	6.36	4.18
% net income to net worth	6.36	7.76
Analysis of Operations		
Sales	100.00	100.00
Revenues of financial subsidiaries	1.76	1.39
Total sales & revenues	101.76	101.39
Cost of goods sold	78.12	79.74
Sell., gen. & adm. exp.	12.11	13.09
Research & development expenses	1.77	1.94
Interest expense of financial subsidiaries	0.74	0.53
Prov. for plant closing & consolidation costs	9.01	6.09
Operating profit	2.57	2.56
Interest expense — excluding financial subsidiaries	6.44	3.53
Balance	1.77	2.08
Other income	2.55	1.44
Provision for income taxes	5.66	4.17
Profit of consolidated companies	0.35	(0.27)
Equity in profit (loss) of affiliated companies	6.01	3.90
Profit — before extraordinary credit	6.01	0.38
Extraordinary credit	6.01	4.28
Net income	6.01	4.28

Ⓜ Restated for the adoption of SFAS 94, "Consolidation of All Majority-owned Subsidiaries." Ⓜ As reported by company. Ⓜ Plus stock purchase rights.

LONG TERM DEBT

1. Caterpillar Inc. sinking fund debenture 5.30s, due 1992:

Rating — A2
AUTHORIZED — \$150,000,000; outstanding, Dec. 31, 1988, \$15,000,000.
DATED — Apr. 1, 1967. **DUE** — Apr. 1, 1992.
INTEREST — A&O 1 at office of trustee to holders registered 15th day prior to interest date. Debs. are also payable at Chase Manhattan Bank (N.A.), NYC.
TRUSTEE — First National Bank of Chicago.
DENOMINATION — Fully registered, \$1,000 and authorized multiples thereof.
CALLABLE — As a whole or in part on at least 30 days' notice at 100.

Also callable for sinking fund (which see) at par.
SINKING FUND — Annually, to retire debs. at par each Apr. 1, thru 1991, cash (or debs.) equal to \$7,500,000 debs. outstg. plus similar optional payments. Co. may take credit for any debs. acquired or redeemed or called for redemption (other than thru sinking fund).
LISTED — On New York Stock Exchange.
PURPOSE — Proceeds to repay debt.
OFFERED — (\$150,000,000) at 100 (proceeds to Co., 99.125) on Apr. 5, 1967 thru Lehman Brothers and Merrill Lynch, Pierce, Fenner & Smith, Inc., NYC, and associates.

2. Caterpillar Inc. sinking fund debenture 6 1/8s, due 1992:

Rating — A2
AUTH. — \$100,000,000 outstg., Dec. 31, 1988, \$22,000,000.
DATED — June 1, 1972. **DUE** — June 1, 1992.
INTEREST — J&D 1 by mail or at paying agents to holders registered M&N 15.
TRUSTEE — First National Bank of Chicago, Ill.
PAYING & TRANSFER AGENTS — Trustee and Chase Manhattan Bank (N.A.), NYC.
DENOMINATION — Fully registered, \$1,000 and any multiple of \$1,000.
CALLABLE — As a whole or in part at any time on at least 30 days' notice at 100.
 Not callable, however, prior to June 1, 1982 thru refunding at interest cost less than 6.97% per annum. Also callable on like notice for sinking fund (which see) at 100.
SINKING FUND — Annually each June 1, thru 1991, cash (or debs.) to retire \$6,000,000 principal amount of debs., plus similar optional payments.
SECURITY — Not secured; Co. nor restricted subsidiary may create, assume, or guarantee any secured debt without equally and ratably securing debs. with such secured debt. Foregoing will not apply to (i) certain purchase money mortgages, (ii) mortgages, pledges or liens existing at time of acquisition thereof, or (iii) any extension, renewal or replacement of (i) and (ii).

Notwithstanding the above, Co. or one or more restricted subsidiaries may issue, assume or guarantee secured debt which, thereafter, aggregate amount of outstg. secured debt and aggregate value of sale and leaseback transactions do not exceed 5% of shareholders' ownership.
SALE & LEASEBACK — Co. or any restricted subsidiary may not enter into sale and leaseback transactions involving important property unless (a) property could be mortgaged without securing debs. equally and ratably, or (b) amount equal to proceeds or fair value of property sold is applied to retire funded debt.
INDENTURE MODIFICATION — Indenture may be modified, except as provided, with consent of 66 2/3% of debs. outstg.
LISTED — On New York Stock Exchange.
PURPOSE — Proceeds to repay debt.
OFFERED — (\$100,000,000) at 99 (proceeds to Co., 98.125) on June 1, 1972 thru Lehman Brothers and Merrill Lynch, Pierce, Fenner & Smith, Inc. and associates.

3. Caterpillar Inc. sinking fund debentures 8.60s, due 1999:

Rating — A2
AUTH. — \$150,000,000; outstg. Dec. 31, 1988, \$70,000,000.
DATED — May 1, 1974. **DUE** — May 1, 1999.
INTEREST — M&N 1 at offices of the paying agents, or at Co.'s option, by mail, to holders registered A&O 15.
TRUSTEE — First National Bank of Chicago, Ill.
PAYING & TRANSFER AGENTS — Trustee and Chase Manhattan Bank (N.A.), NYC.
DENOMINATION — Fully registered, \$1,000 or any multiple thereof.
CALLABLE — As a whole or in part at any time on at least 30 but not more than 60 days' notice to each Apr. 30, as follows:
 1990.....102.15 1991.....101.72 1992.....101.29
 1993.....100.86 1994.....100.43
 thereafter at 100.
 Not callable, however, prior to May 1, 1984 thru refunding at interest cost less than 8.60% per annum. Also callable on like notice for sinking fund (which see) at 100.
SINKING FUND — Annually, each May 1, 1985-98, cash (or debs.) to retire \$10,000,000 principal amount of debs., plus similar optional payments.
SECURITY — OTHER PROVISIONS — Same as s.f. deb. 6 1/8s, due 1992.
LISTED — On New York Stock Exchange.
PURPOSE — Proceeds to repay a portion of Co.'s short-term debt incurred to finance construction and improvement of Co.'s facilities and to finance increased working capital requirements.
OFFERED — (\$150,000,000) at 100 (proceeds to Co., 99.125) on Apr. 23, 1974 thru Lehman Brothers, Inc. and Merrill Lynch, Pierce, Fenner & Smith, Inc. and associates.

4. Caterpillar Inc. sinking fund debentures due 1999:

4. Caterpillar Inc. sinking fund debentures due 1999:

Rating — A2
AUTH. — \$100,000,000; outstg. Dec. 31, 1988, \$56,000,000.
DATED — Nov. 1, 1974. **DUE** — Nov. 1, 1999.
INTEREST — M&N 1 at offices of the paying agents, or at Co.'s option, by mail, to holders registered A&O 15.
TRUSTEE — First National Bank of Chicago, Ill.
PAYING & TRANSFER AGENTS — Trustee and Chase Manhattan Bank (N.A.), NYC.
DENOMINATION — Fully registered, \$1,000 or any multiple thereof.
CALLABLE — As a whole or in part at any time on at least 30 but not more than 60 days' notice to each Oct. 31, as follows:
 1989.....102.625 1990.....102.125 1991.....101.75
 1992.....101.250 1993.....100.875 1994.....100.4375
 thereafter at 100.
 Not callable, however, prior to Nov. 1, 1984 thru refunding, or out of proceeds of certain sale and leaseback transactions, at an interest cost less than 8.725% per annum. Also callable for sinking fund (which see) at 100.
SINKING FUND — Annually, each Nov. 1, 1985-98, cash (or debs.) to retire \$6,500,000 principal amount of debs., plus similar optional payments.
SECURITY — OTHER PROVISIONS — Same as s.f. deb. 6 1/8s, due 1992.
LISTED — On New York Stock Exchange.
PURPOSE — Proceeds to repay a portion of Co.'s short-term debt incurred to finance construction and improvement of Co.'s facilities and to finance increased working capital requirements.
OFFERED — (\$100,000,000) at 100.25 (proceeds to Co., 99.375) on Nov. 7, 1974 thru Lehman Brothers, Inc. and Merrill Lynch, Pierce, Fenner & Smith, Inc. and associates.

5. Caterpillar Inc. sinking fund debentures due 2001:

Rating — A2
AUTH. — \$200,000,000; outstg. Dec. 31, 1988, \$132,000,000.
DATED — Nov. 1, 1976. **DUE** — Nov. 1, 2001.
INTEREST — M&N 1 at offices of the paying agents, or at Co.'s option, by mail, to holders registered A&O 15.
TRUSTEE — First National Bank of Chicago, Ill.
PAYING & TRANSFER AGENTS — Trustee and Chase Manhattan Bank (N.A.), NYC.
DENOMINATION — Fully registered, \$1,000 or any multiple thereof.
CALLABLE — As a whole or in part at any time on at least 30 but not more than 60 days' notice to each Oct. 31, as follows:
 1989.....103.20 1990.....102.80 1991.....102.40
 1992.....102.00 1993.....101.60 1994.....101.20
 1995.....100.80 1996.....100.40
 thereafter at 100.

however, prior to Nov. 1, 1986 thru interest cost less than 8% per annum. Sinking fund (which see) at 100. **IND** — Annually, on Nov. 1, 1987 (debs.) to retire \$13,000,000 principal outstg.; plus similar optional payments.

OTHER PROVISIONS — Same as

1992.

New York Stock Exchange.

proceeds will be added to general and will be used to finance capital and increased working capital

(200,000,000) at 100 (proceeds to

Oct. 28, 1976 thru Lehman Brothers

Merrill Lynch, Pierce, Fenner & Associates.

Inc. sinking fund debenture 10 1/2%,

Rating — A2

100,000; outstg., Dec. 31, 1988,

1987, DUE — June 1, 2017.

RD 1 to holders registered M&N

The First National Bank of Chicago.

IND — Fully registered, \$1,000 or

multiple of \$1,000. Transferable and

without service charge.

as a whole or in part, at any time,

Co. on at least 30 but not more

to each May 31 as follows:

1991 — 108,075 1992 — 107,600

1994 — 106,650 1995 — 106,175

1997 — 105,225 1998 — 104,750

2000 — 103,800 2001 — 103,325

2003 — 102,375 2004 — 101,900

2006 — 100,950 2007 — 100,475

plus 100 plus accrued interest. Not

prior to June 1, 1997 from the

participation, of the issuance of

money borrowed at an interest

of 10 1/2% per annum. Also callable

on like notice (which see) at 100.

Annually, June 1, 1998-2016,

then \$5,000,000 principal amount of

optional payments. Sinking fund

95% of debs. prior to matur-

ity secured. Co. will not, and will

restricted subsidiary to create, assume

secured debt without making

for securing the debt securities,

with such secured debt.

LEASEBACK — Co. will not, and will

restricted subsidiary to sell or

property owned by it with

back a lease on such prop-

for a period not exceeding three

that the use by Co. or such

of such property will be dis-

before the expiration of such

or, such restricted subsidiary

to the provisions in the

secured debt in an amount

realized or to be realized

transfer secured by a mortgage

be leased without equally and

debt securities or (b) Co. or

shall apply an amount

of the property so leased to the

120 days after the effective

ment of indebtedness for

or any restricted subsidi-

as funded debt as of the

and which, in the case of such

is not subordinate and junior

to the debt securities, subject

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Agent in writing of such completion. Such exchange will be made upon certification that the beneficial owners of such notes are not nationals or residents of the United States of America, its possessions or territories. A beneficial owner must exchange his share of the temporary global note for definitive notes before any payments on the notes can be collected. Title to definitive notes will pass by delivery. **GUARANTEES**—Co. will unconditionally guarantee the due and punctual payment of the principal of the notes when and as the same shall become due and payable, whether at maturity, upon redemption or otherwise.

CALLABLE—The notes may be redeemed upon not less than 30 nor more than 45 days' notice at any time, in whole or in part, at the option of the issuer, at a redemption price equal to 100% of their principal amount at stated maturity. In the case of any partial redemption, the notes to be redeemed shall be selected by the Fiscal Agent in such manner as it shall deem appropriate and fair. The notes may also be redeemed upon not less than 30 nor more than 45 days' notice as a whole, but not in part, at the option of the Issuer at any time, if, at any time, Caterpillar or the Issuer shall determine that (A) as a result of any change in or amendment to the laws of the United States or the Netherlands Antilles or any subdivision or taxing authority thereof or therein affecting taxation, or change in an application or official interpretation of such laws or regulations, or change in an application or official interpretation of, or execution of, or amendment to, any treaty or treaties affecting taxation to which the United States or the Netherlands Antilles is a party (i) Caterpillar or the Issuer has or will become obligated to pay additional amounts, in respect of the notes or (ii) Caterpillar or any of its subsidiaries has or will become obligated to withhold United States tax on interest paid or payable to the Issuer, or (B) an act has been taken by a taxing authority of, or a court of competent jurisdiction in, the United States or the Netherlands Antilles, including any of those specified in (A) above, whether or not such act was taken with respect to the Issuer or Caterpillar, that substantially increases the probability that (i) the Issuer or Caterpillar will or may be required to pay additional amounts in respect of the notes as described or (ii) Caterpillar or any of its subsidiaries will or may be required to withhold United States tax on interest paid or payable to the Issuer. In case of any such redemption, the redemption price will be the applicable percentage of the principal amount at stated maturity set forth below. If redeemed during the twelve months period commencing Feb. 11:

1990.....58.422 1991.....66.824 1992.....76.434
1993.....87.427

together in each case with accrued amortization of original issue discount from the preceding Feb. 11.

SECURITY—The notes will rank equally with other unsecured senior debt of the issuer. The Guarantees will rank equally with other unsecured senior debt of Co. Co. will not, and will not permit any restricted subsidiary to, create, assume or guarantee any secured debt without making effective provision for securing the notes equally and ratably with such secured debt. This covenant does not apply to debt secured by (i) certain mortgages, pledges, liens, security interests or encumbrances in connection with the acquisition, construction or improvement of property by Co. or a restricted subsidiary, (ii) mortgages, pledges, liens, security interests or encumbrances on property existing at the time of acquisition thereof, whether or not assumed by Co. or a restricted subsidiary, (iii) mortgages, pledges, liens, security interests or encumbrances on property, shares of stock or indebtedness of a corporation existing at the time such corporation becomes a restricted subsidiary, (iv) mortgages, pledges, liens, security interests or encumbrances on property of a corporation existing at the time such corporation is merged into or consolidated with Co. or a restricted subsidiary or at the time of a sale, lease or other disposition of the properties of a corporation or firm as an entirety or substantially as an entirety to Co. or a restricted subsidiary, (v) mortgages, including mortgages, pledges, liens, security interests or encumbrances, on property of Co. or a restricted subsidiary in favor of the United States of America, any State thereof, or any other country, or any agency, instrumentality or political subdivision thereof, to secure certain payments pursuant to any contract or statute or to secure indebtedness incurred for the purpose of financing all or any part of the purchase price or the cost of construction or improvement of the property subject to such mortgages, (vi) any extension, renewal or replacement, in whole or in part, of any mortgage, pledge, lien or encumbrance referred to in the foregoing clauses (i) to (v), inclusive, or (vii) any mortgage, pledge, lien, security interest, or encumbrance securing indebtedness owing by Co. or a restricted subsidiary to Co. or to one or more restricted subsidiaries, or both. Notwithstanding

the above, Co. and one or more restricted subsidiaries may, without securing the notes, create, assume or guarantee secured debt which would otherwise be subject to the foregoing restrictions, provided that, after giving effect thereto, the aggregate amount of all secured debt then outstanding and the aggregate "value" of sale and leaseback transactions at such time does not exceed 5% of consolidated net tangible assets.

SALE AND LEASEBACK—Co. will not, and will not permit any restricted subsidiary to, sell or transfer any Important Property owned by it with the intention of taking back a lease on such property except a lease for a period not exceeding three years with the intent that the use by Co. or such restricted subsidiary of such property will be discontinued on or before the expiration of such period unless (a) Co. or such restricted subsidiary would be entitled pursuant to the provisions of the covenant summarized above to incur secured debt in an amount equal to the amount realized or to be realized upon such sale or transfer secured by a mortgage on the property to be leased without equally and ratably securing the notes or (b) Co. or such restricted subsidiary shall apply an amount equal to the value of the property so leased to the retirement, within 120 days after the effective date of such arrangement, of indebtedness for money borrowed by Co. or any restricted subsidiary which was recorded as funded debt as of the date of its creation and which, in the case of such indebtedness of Co. is not subordinate and junior in right of payment to the Guarantees, subject to credits for certain voluntary retirements of notes or such indebtedness.

Co. will not itself, and will not permit any restricted subsidiary to, transfer any important property to any unrestricted subsidiary unless it shall apply an amount equal to the fair value of such property at the time of transfer, as determined by the Board of Directors, to the retirement within 120 days of the effective date of such transfer, of indebtedness for money borrowed by Co. or any restricted subsidiary which was recorded as funded debt as of the date of its creation and which, in case of such indebtedness of Co., is not subordinate and junior in right of payment to the Guarantees.

RIGHTS ON DEFAULT—A default will occur under the notes if (a) the issuer shall fail to pay when due the principal of any of the notes, (b) the issuer or Caterpillar shall fail to perform or observe any other term, covenant or agreement contained in the notes, for a period of 60 days after written notice thereof to the issuer, Caterpillar and the fiscal agent by the holders of 25% or more in aggregate principal amount at stated maturity of the notes, or (c) certain events of bankruptcy, insolvency or reorganization with respect to the issuer or Caterpillar shall have occurred.

LISTED—Has been applied for on the Stock Exchange of the United Kingdom and the Republic of Ireland.

PURPOSE—Proceeds will be used to refinance a portion of the approximate \$505,000,000 cost of the acquisition of the assets constituting the Solar Turbines International Division of International Harvester Co., which was temporarily financed with short-term debt.

OFFERED—(\$140,000,000) issue of zero coupon gtd. notes due 1994 of Caterpillar Financial Services N.V. subsidiary, at 19.940 plus accrued amortization of original issue discount from Feb. 11, 1982 Feb. 3, 1982 thru Goldman Sachs International Corp., Lehman Brothers Kuhn Loeb International, Inc., Merrill Lynch International & Co. and associates.

2. Caterpillar Financial Services N.V. zero coupon gtd. notes, due 1992:

Rating—A2

AUTH.—\$300,000,000; outstg., Dec. 31, 1988, \$184,000,000.

DUE—Aug. 11, 1992.

CALLABLE—Callable at 100.

GUARANTEED—Guaranteed by Caterpillar Inc.

OTHER DETAILS—Not reported.

3. Other Subsidiary debt: Outstg. Dec. 31, 1988, \$525,000,000 8.7% notes of financial subsidiaries maturing up to six years.

CAPITAL STOCK

Caterpillar Inc. common; no par:

AUTHORIZED—200,000,000 shs.; outstg., Dec. 31, 1988, 101,414,138 shs.; in treas. 23,470 shs.; reserved for options, 2,545,098 shs.; reserved for employee stock ownership plan, 399,544 shs.; reserved for employee investment plans, 5,700,089 shs.; no par.

Par changed from \$25 to no par in Dec., 1926, by 5-for-1 split; from no par to \$10 on May, 1949, by 2-for-1 split; \$10 par shares split 2-for-1 April 20, 1955; changed from \$10 to no par in Aug., 1959,

by 3-for-1 split; no par shares split 2-for-1 in 1964; no par shares split 3-for-2 in June, 1974.

DIVIDENDS PAID—(since 1924 as follows)

On par \$25 shares:

1925.....2.50 1926.....5.25
On no par shares after 5-for-1 split:
1927.....1.65 1928.....2.60 1929.....
1930.....4.00 1931.....3.00 1932.....
1933.....0.12 1/2 1934.....1.25 1935-44.....

1945.....2.50 1946-48.....3.00 1949.....

On \$10 par shares after 2-for-1 split:

1949.....1.00 1950.....2.25 1951-52.....

1953.....2.50 1954.....2.00 1955.....

On \$10 par shares after 2-for-1 split:

1955.....1.20 1956.....1.95 1957-58.....

1959.....1.95

On no par shares after 3-for-1 split:

1959.....0.25 1960-62.....1.00 1963.....

1964.....0.70

On no par shares after 2-for-1 split:

1964.....0.40 1965.....1.00 1966-70.....

1971.....1.35 1972.....1.40 1973.....

1974.....1.65 1975.....1.85 1976.....

On no par shares after 3-for-2 split:

1976.....0.75 1977.....1.57 1/2 1978.....

1979.....2.10 1980.....2.32 1/2 1981-82.....

1983.....1.50 1984.....1.25 1985-87.....

1988.....0.75 1989.....0.30

Plus 25% stock.

Plus either 50 cents in cash or at stock holder's option, 1/200ths share of 5% preferred (par \$100) in November, 1936; plus 6/200ths share of 5% preferred (par \$100) in December, 1936; plus 1/200th share 5% preferred (par \$100) in December, 1938.

Also paid 4% in stock.

Plus stock purchase rights in 1986, see below.

To Feb. 20.

DIVIDEND REINVESTMENT PLAN—

offers an Automatic Dividend Reinvestment Plan which allows shareholders to increase their ownership in Caterpillar common stock. In addition, participants may make optional cash payments to purchase more Caterpillar shares. Plan is administered by Morgan Shareholder Services Trust Co., New York.

VOTING RIGHTS—One vote per share. One share entitles holder to one vote in election of directors.

PREEMPTIVE RIGHTS—None.

OFFERED—(\$5,000,000 shs.) at \$47.25 per share May 12, 1983 thru Merrill Lynch White Wolf & Co., Inc., Capital Markets Group, Goldman, Sachs & Co., Inc., and Man Bros. Kuhn Loeb Inc. and associates.

Proceeds will be used to reduce commercial debt and to finance capital expenditures and working capital requirements.

Increased working capital expenditures and meet increased working capital requirements.

TRANSFER AGENT, DIVIDEND DISBURSING AGENT AND REGISTRAR—Morgan Shareholder Services Trust Co., New York.

LISTED—On NYSE (Symbol: CAT). Also listed on Pacific, Midwest, Belgium, France, Grand Duchy of Luxembourg and West Germany Exchanges.

Stock Purchase Rights: On Dec. 1, 1986, company distributed a dividend of one share of common stock for each outstanding share of common stock. Each right entitles the holder to purchase one one-hundredth of a share of the Series A Junior Participating Preferred Stock, par value, for \$150, subject to adjustment.

Rights are exercisable only after a third party acquires 20% or more of the company's common stock or after commencement of a tender offer for the company's common stock, which upon consummation results in such party's control of 30% or more of the company's common stock. The rights do not have voting rights, expire on Dec. 31, 1992 and may be redeemed by the Co. at a price of \$0.05 per right at any time until ten days prior to the expiration date. The right of redemption may be extended. The right of redemption may be reinstated under certain circumstances.

If the Co. is acquired in a merger or other business combination at any time after the rights become exercisable and the Co. is not the surviving corporation or its common stock is changed, exchanged or 50% or more of the Co.'s earning power is sold or transferred, each right will entitle its holder to purchase one share of the acquiring company having a value of twice the exercise price of each right. If the Co. is not the surviving corporation and its common stock is sold, exchanged or 50% or more of the Co.'s earning power is sold or transferred, each right will entitle its holder to purchase one share of the acquiring company having a value of twice the exercise price of each right. If the Co. is not the surviving corporation and its common stock is sold, exchanged or 50% or more of the Co.'s earning power is sold or transferred, each right will entitle its holder to purchase one share of the acquiring company having a value of twice the exercise price of each right. 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